

# **CABINET**

## **MINUTES**

# **9 FEBRUARY 2012**

Chairman: \* Councillor Bill Stephenson

Councillors: \* Bob Currie

\* Margaret Davine
\* Keith Ferry
\* Brian Gate
\* David Perry

Graham Henson

\* Mitzi Green

In attendance: Susan Hall Minute 360 (Councillors) Barry Macleod-Cullinane Minute 360

#### **RECOMMENDED ITEMS**

# 365. Key Decision: Housing Revenue Account Budget 2012/13 and MTFS 2013/14 to 2014/15

Cabinet received a joint report of the Interim Corporate Director of Resources and the Corporate Director Community Health and Wellbeing, setting out the Housing Revenue Account (HRA) Budget for 2012/13 and Medium Term Financial Strategy (MTFS) to 2014/15.

The Portfolio Holder for Housing reported that the Council had a statutory obligation to agree and publish the HRA Budget for 2012/13. The Medium Term Financial Strategy for 2013/14 and 2014/15 set out the indicative income and expenditure for the HRA for the period and showed how the income collected would be spent in the management and maintenance of the Council's stock and in meeting its obligations as a landlord. He added that the HRA budget for 2012/13 was for a year only in order to enable the Council to analyse, consult and quantify the financial benefits of HRA reform, policy

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Denotes Member present

and financial implications, including changes that the government might make as part of its consultation exercise. Thereafter, it was intended to present a 30-year HRA Business Plan to Cabinet in May 2012 that took all eventualities on board.

The Portfolio Holder added the HRA budget and the MTFS showed a significant improved position to that reported last year, the majority of which were attributable to the updated Rental Strategy and the freeing up of additional resources as a result of the reforms. Moreover, the benefits associated with the HRA reforms were in the region of £2m per annum and provided an opportunity to invest in repairs, resident engagement, reducing pressures in temporary accommodation and providing new affordable housing, to name a few.

The Portfolio Holder outlined the consultation that had taken place, including with the Tenants', Leaseholders' and Residents' Consultative Forum and he outlined their aspirations. In summing up, the Portfolio Holder thanked the work done by the Housing Policy Task Group and officers, including the Portfolio Holders that had supported the work, particularly the Leader of the Council. He commended the report to Cabinet.

The Leader of the Council welcomed the changes to the HRA budget and was pleased that the changes would benefit Harrow. The benefits to Harrow of £2m per annum would help the Council move service issues forward. In addition, the preferential rates offered by the Public Works Loans Board (PWLB) to fund additional debt for up to 50 years was welcomed and would help the Council fulfill a range of objectives that the tenants had asked for such as stock improvement through investment, an ongoing repairs service and payment of HRA debt. He would also welcome the provision of additional affordable housing. He was pleased with the positive overall situation on the HRA, particularly as the administration had inherited a dysfunctional HRA.

The Portfolio Holder for Housing was commended for his work in the Housing field, include his extensive knowledge of this area.

#### Resolved to RECOMMEND: (to Council) That

- (1) the borrowing of additional debt as a consequence of the Housing Revenue Account (HRA) reform for a fixed rate over 50 years with the continuation of a single pooled approach to the management of debt be approved;
- (2) it be noted that the Tenants' Leaseholders' and Residents' Consultative Forum had given conditional support to a 50 year loan and single pool arrangement provided there was some form of "guarantee" that the Council would deliver the total package of measures to address housing service pressures;
- (3) the HRA budget for 2012/13, set out at appendix II to the minutes to the report, be approved;

(4) the HRA Capital Programme, as detailed in Appendix III to the minutes, be approved and the balance of the £500k Section 106 monies allocated to extensions for Council homes approved in March 2008 for the financial years 2008/2010 be extended to 31 March 2013.

**Reason for Decision:** To publish the final HRA budget and set Council rents and other charges for 2012/13.

[Call-in does not apply to the Recommendation].

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#### **APPENDIX II**

## HRA Budget 2012-13 and MTFS 2013-14 to 2014-15- Expenditure

	Budget 2012-13 (Feb 2011) £	Budget 2012-13 (latest) £	Budget 2013-14 (proposed) £	Budget 2014-15 (proposed) £	
Operating Expenditure:					
<u> </u>	4 400 070	0.004.744	0.044.747	0.040.000	
Employee Costs	1,466,670	2,094,741	2,014,747	2,013,620	
Supplies & Services	639,260	707,360	711,460	713,347	
Utility cost (Water & Gas)	679,000	551,007	594,438	641,980	
Estate & Sheltered Services	2,774,510	2,207,096	2,345,300	2,513,044	
Central Recharges	3,088,770	3,345,714	3,412,628	3,480,880	
Operating	8,648,210	8,905,918	9,078,573	9,362,871	
Expenditure		, ,	, ,		
Repairs Expenditure:					
Repairs - Voids	636,410	689,250	730,000	700,000	
Repairs - Responsive	2,744,430	2,436,612	2,578,289	2,747,751	
Repairs – Other	2,091,140	2,365,521	2,341,412	2,367,105	
Total Repairs Expenditure	5,471,980	5,491,383	5,649,701	5,814,856	
Other Expenditure:					
Contingency - General	200,000	200,000	200,000	200,000	
Investment in Services	0	900,000	1,400,000	1,300,000	
Bad or Doubtful Debts	200,000	200,000	200,000	200,000	
RCCO	0	0	440,372	1,979,800	
Charges for Capital	2,770,420	6,420,024	6,397,124	6,349,444	
Depreciation	4,148,000	5,991,190	6,111,000	6,233,200	
HRA Subsidy	6,988,350	0	0	0	
Total Other Expenditure	14,306,770	13,711,214	14,748,496	16,262,444	
Total Expenditure	28,426,960	28,108,515	29,476,770	31,440,171	

## HRA Budget 2012-13 and MTFS 2013-14 to 2014-15 - Income

	Budget 2012-13 (Feb 2011)	Budget 2012-13	Budget 2013- 14	Budget 2014- 15
	(Feb 2011) £	(latest) £	(proposed) £	(proposed) £
Income				
Rent Income – Dwellings	-25,397,420	-26,205,980	-27,151,130	-28,129,310
Rent Income – Non Dwellings	-761,970	-684,491	-686,101	-687,706
Service Charges - Tenants	-665,540	-686,121	-703,203	-720,709
Service Charges – Leaseholders	-760,410	-548,550	-556,868	-565,589
Facility Charges (Water & Gas)	-517,320	-515,960	-526,279	-536,805
Interest	-6,120	-4,000	-4,000	-4,000
Other Income	-183,010	-83,000	-83,000	-83,000
Transfer from General Fund	-163,000	-163,000	-163,000	-163,000
Total Income	-28,454,790	-28,891,102	-29,873,581	-30,890,119
In Year Deficit / (Surplus)	-27,830	-782,587	-396,811	550,052
BALANCE brought forward	-2,681,730	-2,422,353	-3,204,940	-3,601,751
BALANCE carried forward	-2,709,560	-3,204,940	-3,601,751	-3,051,699

#### **APPENDIX III**

## **HRA Capital Programme**

Capitalised salaries Contingency Major voids South Sou		2012-13	2011-12	2012-13	2013-14	2014-15
Capitalised salaries Contingency Major voids Signature Signature Signature Signature Signature Major voids Signature Major voids Signature		No. of				
Contingency		properties	£	£	£	£
Contingency	Capitalised salaries		310.000	310.000	317 750	326 000
Major voids         30         50,000         75,000         76,870         78,80           Kitchens including rewiring         300         625,000         800,000         820,000         842,00           Bathroom including rewiring         1,000         625,000         500,000         512,500         525,00           rewiring         100         500,000         250,000         256,250         263,00           Health & Safety         300         900,000         250,000         256,250         2,672,00           grogramme         40         480,000         400,000         512,500         525,32           Gas heating         120         300,000         300,000         307,500         315,22           programme         200         700,000         50,000         51,250         52,55           Enveloping programme         70         500,000         250,000         250,000         250,000         250,000         250,000         250,000         250,000         250,000         256,250         262,66         262,66         262,66         262,66         262,66         262,60         262,60         281,880         288,92         281,880         288,92         281,880         288,92         281,880         288,92<	•	_	,	310,000	317,730	320,000
Kitchens including rewiring         200         625,000         800,000         820,000         842,00           Bathroom including rewiring         1,000         625,000         500,000         717,500         736,00           Health & Safety         300         900,000         250,000         256,250         263,00           Health & Safety         300         900,000         2,352,350         2,411,160         2,672,00           programme         40         480,000         400,000         512,500         525,32           Gas heating         120         300,000         300,000         307,500         315,22           programme         200         700,000         50,000         51,250         52,532           Enveloping programme         70         500,000         200,000         205,000         315,22           Enveloping programme         70         500,000         250,000         256,30         26,30           Lifts         5         250,000         25,000         256,250         266,30           Lifts         5         250,000         275,000         281,88         288,92           Electric night storage         60         100,000         600,000         615,000         63,		30	,	75,000	76 870	78 800
rewiring			,		· ·	·
Bathroom including rewiring   1,000   625,000   500,000   250,000   256,250   263,00   268,260   263,00   268,260   263,00   268,260   263,00   268,260   268,000   268,000   268,260	<u> </u>		,	,	,	,
rewiring	ı — — — — — — — — — — — — — — — — — — —			,		
Health & Safety   300   900,000   2,352,350   2,411,160   2,672,00   2,000   2,000   2,000   300,000   307,500   315,220   2,25   2,2	_		,		· ·	
Programme	_				· ·	
Cas heating programme   200   300,000   300,000   307,500   315,22	_					525,320
Drogramme	1		,			315,220
Enveloping programme   70	•		,	,		52,550
Door entry   1			,		· ·	210,130
upgrade/renewal         7         -         50,000         51,250         52,53           Lifts         5         250,000         350,000         256,250         262,66           Digital TV aerials         120         250,000         275,000         281,880         288,92           Electric night storage         60         100,000         125,000         128,100         131,33           heating         120         30,000         60,000         61,500         63,04           Water tank replacement         100         600,000         600,000         615,000         630,40           Sheltered warden voids         -         -         75,000         76,870         78,80           Structural issues /         -         -         -         256,240         262,00           drainage         300         -         1,500,000         -         -           Boiler replacement programme         -         (635,000)         -         -         -           Partial heating upgrade         -         -         -         -         -         -           Capitalisation –         -         -         -         -         -         -         -         -         -<					· ·	26,300
Liffs         5         250,000         350,000         256,250         262,66           Digital TV aerials         120         250,000         275,000         281,880         288,92           Electric night storage heating         60         100,000         125,000         128,100         131,33           heating         120         30,000         60,000         61,500         63,04           Water tank replacement Sheltered warden voids         -         -         75,000         76,870         78,80           Structural issues / drainage         300         -         -         256,240         262,00           Boiler replacement programme         -         (635,000)         -         -         -           Partial heating upgrade Garages         Aids & Adaptations         -         -         -         -           Capitalisation – response repairs         -         -         -         -         -           Develop wider Housing initiatives         -         -         -         -         -           Carried Forward Less:         -         -         -         -         -         -           overprogramming         -         -         -         -         -	•		_		· ·	52,530
Digital TV aerials   120   250,000   275,000   281,880   288,92		5	250,000		· ·	262,660
Electric night storage heating   120   30,000   60,000   61,500   63,04			,	,		288,920
heating	. •		,	,	,	131,330
Water tank replacement         100         600,000         600,000         615,000         630,40           Sheltered warden voids         -         -         75,000         76,870         78,80           Structural issues /         -         -         -         256,240         262,00           drainage         300         -         1,500,000         -         -           Boiler replacement programme         -         (635,000)         -         -         -           Partial heating upgrade Garages         Aids & Adaptations         -		120	,	60,000	· ·	63,040
Sheltered warden voids   -   -   75,000   76,870   78,80   262,0		100	,		· ·	630,400
drainage Boiler replacement programme Partial heating upgrade Garages Aids & Adaptations Capitalisation — response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded  300 - (635,000) (635,000) (635,000) (635,000) (835,000) - (8	•	-	-	75,000	76,870	78,800
Boiler replacement programme Partial heating upgrade Garages Aids & Adaptations Capitalisation — response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded 3 200 000 200 000	Structural issues /	_	-	_	256,240	262,000
programme Partial heating upgrade Garages Aids & Adaptations Capitalisation — response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded 3,175 6,160,000 8,997,350 7,941,000 8,342,00	drainage	300	-	1,500,000	-	-
Partial heating upgrade Garages Aids & Adaptations Capitalisation — response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded  3,175 6,160,000 8,997,350 7,941,000 8,342,00	Boiler replacement	-	(635,000)	-	-	-
Garages Aids & Adaptations Capitalisation — response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded  3,175 6,160,000 8,997,350 7,941,000 8,342,00	programme					
Aids & Adaptations Capitalisation — response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  3,175 6,160,000 8,997,350 7,941,000 8,342,00	Partial heating upgrade					
Capitalisation – response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded  3,175 6,160,000 8,997,350 7,941,000 8,342,00	Garages					
response repairs Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded 3,175 6,160,000 8,997,350 7,941,000 8,342,00	Aids & Adaptations					
Develop wider Housing initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded 3,175 6,160,000 8,997,350 7,941,000 8,342,00	Capitalisation –					
initiatives Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded 3,175 6,160,000 8,997,350 7,941,000 8,342,00	response repairs					
Carried Forward Less: overprogramming  Council Funded expenditure  Grant funded 3,175 6,160,000 8,997,350 7,941,000 8,342,00	Develop wider Housing					
Less:       overprogramming         Council Funded expenditure       3,175       6,160,000       8,997,350       7,941,000       8,342,00         Grant funded       3       200,000       200,000       -						
overprogramming         3,175         6,160,000         8,997,350         7,941,000         8,342,00           Grant funded         3         200,000         200,000         -	Carried Forward					
Council Funded expenditure         3,175         6,160,000         8,997,350         7,941,000         8,342,00           Grant funded         3         200,000         200,000         -	Less:					
expenditure         3,175         6,160,000         8,997,350         7,941,000         8,342,00           Grant funded         3         200,000         200,000         -						
Grant funded 3 200 000 200 000		3.175	6.160.000	8.997.350	7.941.000	8,342,000
1 3   200 000   200 000   -	•		-,,	_,,	-,,	-,,
LAIGHSIOHS		3	200,000	200,000	-	-
Total HRA Capital 2 475 6 260 000 0 407 250 7 044 000 9 242 00						
Programme 3,175   6,360,000   9,197,350   7,941,000   8,342,00	-	3,175	6,360,000	9,197,350	7,941,000	8,342,000