

**MEDIUM TERM FINANCIAL STRATEGY
2025/26 to 2027/28**

Appendix 2

	2025/26	2026/27	2027/28
	£000	£000	£000
Budget Requirement Brought Forward	202,558	215,229	224,967
Corporate & Technical Resources	7,641	9,735	7,153
Managing Director	465	-30	0
Culture, Environment & Economy	207	-174	0
Housing & Regeneration	-1,928	28	0
Adult & Public Health Services	2,809	-1,299	-1
Children's Services	3,892	6,950	5,860
Corporate	862	23	0
Total	12,670	15,233	13,012
FUNDING GAP	0	-5,495	-3,199
Total Change in Budget Requirement	12,670	9,738	9,813
Revised Budget Requirement	215,229	224,967	234,780
Collection Fund Deficit/-surplus	170	-170	
Revenue Support Grant	-2,254	-2,292	-2,338
Top Up	-24,507	-24,916	-25,407
Retained Non Domestic Rates	-15,538	-15,852	-16,229
Amount to be raised from Council Tax	173,100	181,737	190,806
Council Tax at Band D	£1,905.48	£2,000.56	£2,100.39
Increase in Council Tax (%)	4.99%	4.99%	4.99%
Tax Base	90,843	90,843	90,843
	98.00%	98.00%	98.00%
Gross Tax Base	92,697	92,697	92,697

MTFS 2025/26 to 2027/28 – Proposed investments / savings

Appendix 2

Technical Adjustments			
	2025/26	2026/27	2027/28
	£000	£000	£000
Capital and Investment			
25/26 Capital Programme costs from 23/24 refresh	1,747		
26/27 Capital Programme costs from 24/25 refresh		1,500	
Capital Programme saving from 23/24 Review (£2.1m capital saving)	92	-196	
24/25 Capital Programme - Inclusion of PAP (50 additional homes)	543	591	
Applying capital receipts to fund the Capital Programme	-1,300		
Assume temporary savings on capital financing cost from slippage (one off)	3,000		
Capital Receipts Flexibilities	1,250		
Assume Capital Receipts Flexibilities extended but on one-off basis	-1,250	1,250	
27/28 Capital Programme costs from 25/26 refresh			1,600
Capital Financing costs arising from additional capital programme		1,285	
Capital financing saving from 24/25 Capital Programme review	-20	-296	296
Total Capital and Investment Changes	4,062	4,134	1,896
Grant Changes			
Reduction in Services Grant. £252k 24/25 allocation, a reduction of £1.353m. Previous budget assumed a reduction of £770k in 24/25 and £771k in 25/26, therefore a movement of £583k	188		
Services Grant - Difference between Indicative Settlement allocation and Final Settlement allocation, an increase of £25k	25		
Compensation for under-indexing business rates multiplier	-139	-147	-176
Improved Better Care Fund	-107	-115	-138
Social Care Grant	-272	-293	-353
ASC Market Sustainability and Improvement Fund	-68	-73	-88
Discharge Fund	-25	-27	-32
Services Grant	-4	-5	-6
Funding Guarantee	-36	-39	-47
Additional Social Care Grant	-1,700		
Additional Homelessness Prevention Grant	-1,600		
Reduction in S31 grant to reflect the change of Retail Relief from 75% to 40% in 2025/26	1,580		
Total Grant Changes	-2,158	-699	-840
Other Technical Changes			
Freedom Passes			
Growth 25/26 included in previous budgets	1,000		
November 22 update on Freedom passes - improvement for 2023/24 and 2024/25 but worse in 2025/26.	1,050		
November 24 update on Freedom passes - improvement for 2025/26 but additional costs in 2026/27 and 2027/28	-776	980	1,087
One off reduction of contingency budget	175		
Reverse the one off reduction of contingency budget	-175		
Increase in Corporate Budgets	-25		
Reduce Corporate Budget (arising from additional grant funding in 24/25 Final settlement)	-2,308		
Reduce contingency to £2m	-228		
Triennial valuation		-2,000	
Treasury Management - Interest income (one-off)	-500	500	
Treasury Management - Phoenix loan restructure	-400	-30	-40
Use of Reserves			
One of use of Reserves			
Reduction in use of reserve			
West London Waste Authority income from electricity		1,000	
West London Waste Authority income from electricity - update assumption to show £500k income in 26/27 and nil in 27/28		-500	500
Total Other Technical Changes	-2,187	-50	1,547
Pay and Non Pay Inflation			
Pay award 2023/24 & 2024/25 - 4% / 2025/26 - 3%	3,000		
Pay award 2026/27 @ 3%		3,000	
Non Pay Inflation - Additional £1m 2024/25, 2025/26 and 2026/27	1,000	1,000	
General growth provision	1,000	1,000	
Growth London Living Wage - No LLW provision in 23/24 and reduced by 50% for 2024/25	1,000		
Adults care provider	1,800	1,800	
Pay Award 25/26 - update assumption to reduce budget from £5m to £4m.	-1,000		
Non Pay inflation budget - Surplus from 23/24 allocation	-500		
24/25 pay award budget £5.5m - Surplus of £800k following actual pay award confirmation	-800		

MTFS 2025/26 to 2027/28 – Proposed investments / savings

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Technical Adjustments			
	2025/26	2026/27	2027/28
	£000	£000	£000
Remove councilwide Growth £1m built in 26/27 from previous MTFS		-1,000	
Pay Award in 2027/28 @ 2.5%			3,000
Non Pay Inflation			1,000
WLWA levy increase	781	800	800
Adult Services Contract cost increases arising from NI increases announced in Autumn Budg	1,320		
Total Pay and Non Pay Inflation	7,601	6,600	4,800
OTHER			
Council Tax Base increase	-250	-250	
Council Tax Base increase adjusted for 25/26	250		
Council Tax Base increase			-250
Technical Adjustments	323		
Total Corporate & Technical	7,641	9,735	7,153

**MTFS 2025/26 to 2027/28 – Proposed
investments / savings**

Appendix 2

Resources			
	2025/26	2026/27	2027/28
	£000	£000	£000
Proposed Savings - see appendix 1a	0	-100	0
Proposed Growth - see appendix 1a	803	70	0
Proposed Savings - see appendix 1b	-108	0	0
Proposed Growth - see appendix 1b	-230	0	0
Total Resources	465	-30	0

MTFS 2025/26 to 2027/28 – Proposed investments / savings

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Managing Director			
	2025/26	2026/27	2027/28
	£000	£000	£000
Proposed Savings - appendix 1a	-385	-100	0
Proposed Growth - appendix 1a	592	-74	0
Proposed Savings - see appendix 1b	-6	0	0
Proposed Growth - see appendix 1b	6	0	0
Total Chief Executives	207	-174	0

MTFS 2025/26 to 2027/28 – Proposed investments / savings

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Culture, Environment & Economy			
	2025/26	2026/27	2027/28
	£000	£000	£000
Proposed Savings - see appendix 1a	-1,256	0	0
Proposed Growth - see appendix 1a	1,078	28	0
Proposed Savings - see appendix 1b	-500	0	0
Proposed Growth - see appendix 1b	-1,250	0	0
Total Place	-1,928	28	0

MTFS 2025/26 to 2027/28 – Proposed investments / savings

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Housing & Regeneration			
	2025/26	2026/27	2027/28
	£000	£000	£000
Proposed Savings - see appendix 1a	-157	-331	-331
Proposed Growth - see appendix 1a	1,360	0	330
Proposed Savings - see appendix 1b	-619	-591	0
Proposed Growth - see appendix 1b	2,225	-377	0
Total Place	2,809	-1,299	-1

MTFS 2025/26 to 2027/28 – Proposed investments / savings

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Adult Services			
	2025/26	2026/27	2027/28
	£000	£000	£000
Proposed Savings - see appendix 1a	0	0	0
Proposed Growth - see appendix 1a	1,840	4,950	5,860
Proposed Savings - see appendix 1b	-295	0	0
Proposed Growth - see appendix 1b	2,347	2,000	0
Total Adult Services	3,892	6,950	5,860

MTFS 2025/26 to 2027/28 – Proposed investments / savings

Appendix 2

Children's Services			
	2025/26	2026/27	2027/28
	£000	£000	£000
Proposed Savings - see appendix 1a	0	0	0
Proposed Growth - see appendix 1a	1,362	23	0
Proposed Savings - see appendix 1b	-500	0	0
Proposed Growth - see appendix 1b	0	0	0
Total Children's Services	862	23	0

**MTFS 2025/26 to 2027/28 – Proposed
investments / savings**

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CORPORATE			
	2025/26	2026/27	2027/28
	£000	£000	£000
Proposed Savings - appendix 1a	-1,278	0	0
Proposed Growth - appendix 1a	0	0	0
Proposed Savings - see appendix 1b			
Proposed Growth - see appendix 1b			
Total Corporate	-1,278	0	0