

Report for: **Health and Wellbeing Board**

Date of Meeting: 17 January 2023

Subject: Proposal for a Health and Wellbeing Board development offer

Responsible Officer: Senel Arkut, Corporate Director of People's Services and
Carole Furlong, Director of Public Health

Public: Yes

Wards affected: All

Enclosures: None

Section 1 – Summary and Recommendations

This report sets out a proposal to commence a development programme for the Harrow Health and Wellbeing Board, supported by the Local Government Association.

Recommendations:

The Board is requested to:

1. Discuss the proposal and shape the work brief
2. Decide if the Board would like to move forward with this development programme.

Section 2 – Report

Background

Health and wellbeing boards (HWBs) have been a key mechanism for driving joined up working at a local level since they were established in 2013. It is acknowledged that we are currently in a shifting landscape both nationally and locally in the way that Health and Wellbeing Boards operate:

- It is a time of major statutory change across health and social care, with the Health and Care Bill, the adult social care white paper, the Build Back Better Plan, the integration white paper and the forthcoming health disparities white paper. These have specific implications for local government and the Health and Wellbeing Boards of the Integrated Care Systems.
- The Borough Based Partnership has been developing in Harrow over recent years and has developed a Governance structure to support the functioning and decision making across the partnership.
- A new leadership team in Harrow and new Chair and Members of the Health and Wellbeing Board in Harrow provides an opportunity to set future priorities, direction, and approach of the Board.

Proposal for a development programme

In response to the major changes in the health and care landscape, the Local Government Association (LGA) have developed a support offer that provides an opportunity to refocus the purpose of the Health and Wellbeing Board, strengthen its role in the new system architecture and operate effectively in the new context.

Drawing from an expert peer network, from the expert knowledge of social care and health professionals and Elected Members with experience of leading Health and Wellbeing Boards, a bespoke support offer would be designed. Initial scoping of the potential for Harrow with the LGA has proposed broadly the following approach:

- An initial diagnostic exercise for Health and Wellbeing Board members involving:
 - Survey for all Health and Wellbeing Board members to understand view on how the Board is operating;
 - One to one discussions with the Chair and Vice-Chair;
 - Focused workshops with both Health and Wellbeing Board Members and the Borough Based Partnership's Joint Management Team to understand how our local system would benefit from the support;
 - Desk-top review of Governance arrangements, Health and Wellbeing Strategy and other relevant local plans.
- Based on the diagnostic exercise, a programme of support to deliver the following objectives for the Health and Wellbeing Board in Harrow:
 - Setting clear delivery priorities, that matter to local residents, for the Board;
 - Developing the Governance arrangements, to secure ownership in delivery of the Health and Wellbeing Strategy and establishing any workstreams that may need to be established to deliver priority areas;

- Establishing how the Health and Wellbeing Board plan to operate across the interface with local Borough Based Partnership Governance structures and the North West London Integrated Care Partnership.

The LGA would be able to commence a support offer from January 2023. The Health and Wellbeing Board are asked to consider this proposal and confirm if they wish to move forward with the support offer.

Financial Implications/Comments

The LGA support is provided free of charge, so there are no financial implications.

The outcome of the review will be reported back to the HWBB to identify any additional system resources identified as part of this programme.

Legal Implications/Comments

Terms of reference for the Health and Wellbeing Board include:

To work together to ensure the best fit between available resources to meet the health and social care needs of the whole population of Harrow, by both improving services for health and social care and helping people to move as close as possible to a state of complete physical, mental and social wellbeing.

To promote partnership and, as appropriate, integration, across all necessary areas, including joined-up commissioning plans and joined-up approach to securing external funding across the NHS, social care, voluntary and community sector and public health.

The Harrow Joint Management Board provides Strategic and Executive Leadership to the Harrow Borough Based Partnership (BBP). It sets strategic direction to the Health and Care Partners in Harrow and holds them to account against agreed outcomes of the partnership and alignment to culture, values and behaviours agreed within the partnership. It is the overarching decision-making body for development and implementation of integrated care, action to tackle health inequalities and the improvement of outcomes and reduction of variation for Harrow, acting under delegated authority from sovereign organisations.

Risk Management Implications

Risks included on corporate or directorate risk register? **No**

Separate risk register in place? **No**

The relevant risks contained in the register are attached/summarised below. **n/a**

The following key risks should be taken into account when agreeing the recommendations in this report: **n/a**

Equalities implications / Public Sector Equality Duty

Was an Equality Impact Assessment carried out? No

Section 3 - Statutory Officer Clearance (Council and Joint Reports)

Statutory Officer: Donna Edwards

Signed on behalf of the Chief Financial Officer

Date: 04/01/23

Statutory Officer: Sharon Clarke

Signed on behalf of the Monitoring Officer

Date: 04/01/23

Chief Officer: Senel Arkut

Signed by the Corporate Director:

Date: 20/12/22

Mandatory Checks

Ward Councillors notified: No, as it impacts on all Wards

Section 4 - Contact Details and Background Papers

Contact: Lisa Henschen, Managing Director, Harrow Borough Based Partnership,
lisa.henschen@nhs.net

Background Papers: none

If appropriate, does the report include the following considerations?

- | | |
|-----------------|----|
| 1. Consultation | NO |
| 2. Priorities | NO |