

**Report for: Health and Wellbeing Board**

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<b>Date of Meeting:</b>	17 January 2023
<b>Subject:</b>	Winter Pressures Update
<b>Responsible Officer:</b>	Lisa Henschen Managing Director Harrow Borough Based Partnership
<b>Public:</b>	Yes
<b>Wards affected:</b>	List Ward(s) affected by decision.  All
<b>Enclosures:</b>	List all documents attached which include information relevant to the report  Winter resilience and winter pressure management report

**Section 1 – Summary and Recommendations**

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This report will set out:

- Current system pressures and vaccination uptake rates (slide pack to be presented at the meeting to ensure the most up to date position is given).

**Recommendations:**

The Board is requested to note the report

## Section 2 – Report

An update to this report to be presented at the meeting, allowing a real time picture of winter pressures.

### Ward Councillors' comments

## Financial Implications/Comments

Detailed below is the one-off funding of £500k allocated to the Harrow Borough Based Partnership to alleviate system pressures between the period December 2022 to 31<sup>st</sup> March 2023, to prevent the need for a hospital admission and enabling people to recover at home with appropriate support.

Scheme Name	Funding Stream	Allocation (£k)
Expanded Support to Discharged Patients / Weekend Support	Scheme 6: Rapid Response to Discharge	48.6
Increased Capacity for Adult Social Care Reviews	Scheme A: Reablement	78.9
Additional 7 Day Social Work On Site Hospital Support	Scheme B: Targeted SW Support	51.454
Falls: Strength and Balance Training / Prevention	Scheme C: Preventative / VCS Support	9.9
Inequalities funding	Support to warm hubs	282
Inequalities funding	Vaccine hesitancy	30

## Legal Implications/Comments

The Harrow Borough Based Partnership (BBP) brings together our NHS organisations, Harrow Council, our GPs, local Voluntary & Community Sector and our citizens. The Harrow BBP strives to support each other and our communities as equal partners focussing on better health and wellbeing for all.

The Harrow BBP is not a separate Legal entity and each member of the Harrow BBP is a sovereign person or represents a sovereign organisation. Decision-making within the Harrow BBP is achieved through delegation to nominated officers who are members of the Harrow Joint Management Board, aiming for decision-making by consensus. This is set out in detail within the Terms of Reference of the Joint Management Board.

Terms of reference for the Health and Wellbeing Board include:

- To work together to ensure the best fit between available resources to meet the health and social care needs of the whole population of Harrow, by both improving services for health and social care and helping people to move as close as possible to a state of complete physical, mental and social wellbeing.

- To promote partnership and, as appropriate, integration, across all necessary areas, including joined-up commissioning plans and joined-up approach to securing external funding across the NHS, social care, voluntary and community sector and public health.

## **Risk Management Implications**

Risks associated with system capacity to meet demand over the winter are managed through sovereign organisations and the Harrow Joint Management Board.

Risks included on corporate or directorate risk register? **No**

Separate risk register in place? **Yes**

The relevant risks contained in the register are attached/summarised below.  
**Yes**

The following key risks should be taken into account when agreeing the recommendations in this report:

<b>Risk Description</b>	<b>Mitigations</b>	<b>RAG Status</b>
If our system continues to experience clinical workforce challenges, there is a likely impact on our ability to remain resilient as a system over the winter period and implement any new winter schemes at pace.	<ul style="list-style-type: none"> <li>▪ Workforce monitoring through health and care exec</li> <li>▪ Sickness rate monitoring through health and care exec</li> <li>▪ Recruitment drives within individual organisations</li> </ul>	Amber
With changes to the Enhanced Access Service delivered through PCNs, there will not be a primary care extended offer over	<ul style="list-style-type: none"> <li>▪ Additional funding now secured for Sunday and Bank Holiday provision in primary care</li> </ul>	Green

Risk Description	Mitigations	RAG Status
Sunday and Bank Holidays. This is likely to increase pressure on Urgent Treatment Centre services.	<ul style="list-style-type: none"> <li>▪ Pathways into enhanced access continuing to develop, including directly from Urgent Treatment Centre services</li> </ul>	
There is a risk that changes to the Discharge to Assess arrangement will have significant impact on system pressures through discharge delays.	<ul style="list-style-type: none"> <li>▪ System partners across Harrow and Brent to come together to review system escalation processes that are in place</li> <li>▪ Progress will be monitored either through Health and Care Executive <ul style="list-style-type: none"> <li>• Communication about change in process to patient and family need to be consistent across all agencies and all staff must be aware and saying the same thing.</li> <li>• Staff resources to enable flow following discharge and the opportunity to maximise independence</li> </ul> </li> </ul>	Amber

## **Equalities implications / Public Sector Equality Duty**

Was an Equality Impact Assessment carried out? No

## **Section 3 - Statutory Officer Clearance (Council and Joint Reports)**

**Statutory Officer: Donna Edwards**

Signed on behalf of the Chief Financial Officer

**Date: 03/01/23**

**Statutory Officer: Sharon Clarke**

Signed on behalf of the Monitoring Officer

**Date: 04/01/23**

**Chief Officer: Senel Arkut**

Signed by the Corporate Director

**Date: 04/01/23**

**Mandatory Checks**

Ward Councillors notified: No, as it impacts on all Wards

**Section 4 - Contact Details and Background Papers**

**Contact:** Lisa Henschen, Managing Director, Harrow Borough Based Partnership, [lisa.henschen@nhs.net](mailto:lisa.henschen@nhs.net)

If appropriate, does the report include the following considerations?

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|-----------------|----|
| 1. Consultation | NO |
| 2. Priorities   | NO |