

**Report for: Health and Wellbeing Board**

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<b>Date of Meeting:</b>	22 November 2022
<b>Subject:</b>	Winter Resilience and Winter pressure management
<b>Responsible Officer:</b>	Lisa Henschen Managing Director Harrow Borough Based Partnership
<b>Public:</b>	Yes
<b>Wards affected:</b>	List Ward(s) affected by decision.  All
<b>Enclosures:</b>	List all documents attached which include information relevant to the report  Winter resilience and winter pressure management report

**Section 1 – Summary and Recommendations**

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This report sets out:

- Current system pressures and vaccination uptake rates
- The response from the Harrow health and care system in responding to pressures, including the allocation of additional winter funding.

**Recommendations:**

The Board is requested to:

Note the report.

## **Section 2 – Report**

Report is attached.

### **Ward Councillors' comments**

### **Financial Implications/Comments**

Funding of £15.54m has been allocated to North West London (NWL) Integrated Care Board (ICB) in the current financial year on a non-recurrent basis.

The allocation to Harrow totals £253,139, and will be allocated to partner organisations once schemes have been finalised and agreed by the ICB. The schemes will cover rapid response to discharge, reablement and preventative / vcs support.

### **Legal Implications/Comments**

Terms of reference for the Health and Wellbeing Board include:

- To work together to ensure the best fit between available resources to meet the health and social care needs of the whole population of Harrow, by both improving services for health and social care and helping people to move as close as possible to a state of complete physical, mental and social wellbeing.

- To promote partnership and, as appropriate, integration, across all necessary areas, including joined-up commissioning plans and joined-up approach to securing external funding across the NHS, social care, voluntary and community sector and public health.

The Harrow Joint Management Board provides Strategic and Executive Leadership to the Harrow Borough Based Partnership (BBP). It sets strategic direction to the Health and Care Partners in Harrow and holds them to account against agreed outcomes of the partnership and alignment to culture, values and behaviours agreed within the partnership. It is the overarching decision-making body for development and implementation of integrated care, action to tackle health inequalities and the improvement of outcomes and reduction of variation for Harrow, acting under delegated authority from sovereign organisations.

## Risk Management Implications

Risks associated with system capacity to meet demand over the winter are managed through sovereign organisations and the Harrow Joint Management Board.

Risks included on corporate or directorate risk register? **No**

Separate risk register in place? **Yes**

The relevant risks contained in the register are attached/summarised below.  
**Yes**

The following key risks should be taken into account when agreeing the recommendations in this report:

Risk Description	Mitigations	RAG Status
If our system continues to experience clinical workforce challenges, there is a likely impact on our ability to remain resilient as a system over the winter period and implement any new winter schemes at pace.	<ul style="list-style-type: none"> <li>▪ Workforce monitoring through health and care exec</li> <li>▪ Sickness rate monitoring through health and care exec</li> <li>▪ Recruitment drives within individual organisations</li> </ul>	Amber
With changes to the Enhanced Access Service delivered through PCNs, there will not be a primary care extended offer over Sunday and Bank Holidays. This is likely to increase pressure on Urgent Treatment Centre services.	<ul style="list-style-type: none"> <li>▪ Additional funding now secured for Sunday and Bank Holiday provision in primary care</li> <li>▪ Pathways into enhanced access continuing to develop, including directly from Urgent Treatment Centre services</li> </ul>	Green
There is a risk that changes to the Discharge to Assess arrangement will have significant impact on system pressures through discharge delays.	<ul style="list-style-type: none"> <li>▪ System partners across Harrow and Brent to come together to review system escalation processes that are in place</li> <li>▪ Progress will be monitored either through Health and Care Executive               <ul style="list-style-type: none"> <li>• Communication about change in process to patient and family need to be consistent across all</li> </ul> </li> </ul>	Red

Risk Description	Mitigations	RAG Status
	agencies and all staff must be aware and saying the same thing. <ul style="list-style-type: none"> <li>• Staff resources to enable flow following discharge and the opportunity to maximise independence</li> </ul>	

## **Equalities implications / Public Sector Equality Duty**

Was an Equality Impact Assessment carried out? No

If yes, summarise findings, any adverse impact and proposed actions to mitigate / remove these.

If no, state why an EqIA was not carried out. – information report.

## **Section 3 - Statutory Officer Clearance (Council and Joint Reports)**

**Statutory Officer: Donna Edwards**

Signed on \*behalf of/by the Chief Financial Officer

**Date: 07/11/2022**

**Statutory Officer: Sharon Clarke**

Signed on \*behalf of/by the Monitoring Officer

**Date: 07/11/2022**

**Chief Officer: Carole Furlong (on behalf of Senel Arkut)**

Signed by the Corporate Director

**Date: 07/11/2022**

## **Mandatory Checks**

**Ward Councillors notified: NO, as it impacts on all Wards**

## **Section 4 - Contact Details and Background Papers**

**Contact:** Lisa Henschen, Managing Director, Harrow Borough Based Partnership, [lisa.henschen@nhs.net](mailto:lisa.henschen@nhs.net)

**Background Papers:** List **only non-exempt** documents (ie not Private and Confidential/Part II documents) relied on to a material extent in preparing the report (eg previous reports). Where possible also include a web link to the documents.

If appropriate, does the report include the following considerations?

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|-----------------|----|
| 1. Consultation | NO |
| 2. Priorities   | NO |