

Capital Programme 2021/22

APPENDIX 4

Project Title	Original Programme	20/21 Budget Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn	Variance	HRA budget realignment per February 22 Cabinet	Slippage to 2022/23	Underspend	Harrow Funded	Funding Excluding Borrowing	Reason for variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Resources and Commercial Directorate:												
ABAVUS and Waste Collector	0	241	0	242	212	(30)		0	(30)	(30)	0	Project complete, the funding is no longer required
Devolved IT Applications	1,861	838	(2,388)	311	158	(153)		(153)	(0)	0	0	Budget to be C/f as scheme is ongoing. The Council Tax Integrated moves process and electoral registration integration work still needs to be completed in 2022/23. This work has been delayed due to resource within the service areas being unable to fully participate due additional work caused by Covid.
Digital Improvements Programme	750	0	(750)	0	0	0		0	0	0	0	
Enterprise Resource Planning System	110	1,590		3,550	2,628	(922)		(922)	0	0	0	Implementation of ERP - D365 is ongoing, it is scheduled to be complete in 2022/23, the remaining budget is needed to cover the cost of completion.
Enterprise Resources Planning TT	1,050	0	(1,050)	0	0	0		0	0	0	0	
ICT 2021-22	0	150	6,929	7,080	2,336	(4,744)		(4,744)	0	0	0	Budget to be C/F as the projects within this capital programme are not completed and still ongoing, they will be finalised in 2022/23.
LAA Performance Reward Grant	0	59	0	59	59	(0)		(0)	0	0	0	
Ongoing ICT Refresh and Enhancements	1,959	2,051	(3,392)	618	205	(413)		(413)	0	0	0	Budget to be C/F as the projects within this capital programme are not completed and still ongoing, they will be finalised in 2022/23.
Other Schemes (Council wide)	9,001	0	(5,678)	3,323	0	(3,323)		(3,323)	0	0	0	Budget to be carried forward for any emerging capital requirements across the council not included elsewhere in the capital programme
Total Resources and Commercial Directorate	14,730	4,930	(4,478)	15,183	5,598	(9,585)		(9,555)	(30)	(30)	0	
People's Directorate:												
Adults:												
Assistive Technology	245	25	0	270	0	(270)		(270)	0	0	0	joint project with health not started in 2021/22- Falls project (intermediate care and prevention). Meeting with Health colleagues in the new financial year to agree next steps.
In-House Residential	125	16	0	141	15	(126)		(125)	(1)	(1)	0	work not yet started in 21/22: Drop in space for social workers and health staff will require reconfiguration of some of the NRC buildings. Generator for lifts and other capital repairs required (gate). Additional space at 14/15 kenton road required for service users.
Total Adults	370	41	0	411	15	(396)		(395)	(1)	(1)	0	
Public Health:												
Healthy Pupil Capital Fund	0	9	0	9	2	(7)		(7)	0	0	0	Work delayed due to Covid so supplier will install the daily mile tracks from April 2022
Total Public Health	0	9	0	9	2	(7)		(7)	0	0	0	
Schools:												
Additional Basic Need Funding	14,973	0	0	14,973	0	(14,973)		(14,973)	0	0	0	Slip to future years as school roll projects do not assume that permanent expansion is required at this point
Bulge Classes	552	0	0	552	0	(552)		(552)	0	0	0	Slip to future years as school roll projects do not assume that temporary expansion is required at this point
Childrens IT Development	0	222	0	222	86	(136)		(135)	(1)	0	(1)	Residual budget for future years
Childrens Services Buildings Programme Works	0	42	0	42	40	(2)		(2)	0	0	0	Projects ceased
Day Respite Provision	400	0	0	400	0	(400)		0	(400)	(400)	0	Business Case not yet developed. Funding will be bid for in future years if business case is viable
Devolved Formula Non VA Schools	0	53	0	53	0	(53)		(53)	0	0	0	Earmarked to school maintenance future years
School Amalgamation	0	654	31	685	683	(2)		(2)	0	0	0	Project finished. Grant funded.
Schools Capital Maintenance	1,000	2,245	2,769	6,014	1,217	(4,797)		(4,797)	0	0	0	Ongoing rolling programme of maintenance over multiple years
Schools Expansion Programme - Phase 2	0	23	0	23	0	(23)		(23)	0	0	0	Project finished. Grant funded.
SEN Expansion	5,507	69	(75)	5,502	215	(5,287)		(5,287)	0	0	0	Works ongoing. Delayed due to Covid
Total Schools	22,433	3,307	2,726	28,466	2,241	(26,225)		(25,824)	(401)	(400)	(1)	
Total People's Directorate	22,803	3,357	2,726	28,886	2,258	(26,628)		(26,226)	(402)	(401)	(1)	
Community Directorate:												
Commissioning and Environment:												
Bannisters Former Civil Defence Building	0	306	0	306	50	(256)		(256)	0	0	0	Although works were resumed following the delay caused by the pandemic, these were paused due to additional costs claimed by the contractor. This is subject to on-going negotiations to resolve this.
CA Site Infrastructure	100	0	0	100	22	(78)		(78)	(0)	0	0	The funding is set aside for a new shelter for dry recyclables which will keep the waste dry before being taken by the disposal contractor. The procurement process is underway
Car Parks Infrastructure	0	1	0	1	1	(0)		0	(0)	0	0	
Carbon Offset Fund	0	0	136	136	0	(136)		(136)	0	0	0	Further energy efficiency projects to be identified to utilise the remaining fund in 2022/23.
CCTV cameras and equipment at the depot	0	50	0	50	0	(50)		(50)	0	0	0	Additional cameras for parking enforcement have been ordered and will be implemented in 2022/23.
CCTV Infrastructure	1,246	(0)	0	1,246	4	(1,242)		(1,242)	0	0	0	The procurement of the CCTV infrastructure upgrade is now concluded and the new CCTV Control room will be installed in 2022/23
Climate Emergency - Energy emissions reduction measures	250	0	(203)	47	47	(0)		0	0	0	0	
Corporate Accommodation Maintenance	0	4	0	4	1	(3)		0	(3)	(3)	0	Small underspend following the completion of some old projects.

Project Title	Original Programme	20/21 Budget Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn	Variance	HRA budget realignment per February 22 Cabinet	Slippage to 2022/23	Underspend	Harrow Funded	Funding Excluding Borrowing	Reason for variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Depot Redevelopment	0	4,069	13,103	17,172	13,732	(3,440)		(3,440)	0	0	0	The redevelopment project is almost complete, with outstanding works in external areas and the decommissioning of temporary building scheduled to be completed in early 2022/23. The majority of furniture was delivered and installed in early April and the cost of this will be funded from the carry forward budget.
Flood Defence & Highways Drainage	500	50	(51)	499	402	(97)		(97)	0	0	0	Some of the works ordered were not completed in 2021/22, and therefore the budget is carried forward to 2022/23 to fund these existing commitments.
Harrow Green Grid	150	0	0	150	130	(20)		(20)	(0)	0	0	The installation of parks noticeboards and signs was delayed due to volunteer inputs and supplier issues.
Harrow Weald Toilet Block	0	69	0	69	55	(14)		(14)	0	0	0	The project is mostly complete, with some minor work and contract retention to be paid in 2022/23.
Headstone Manor - Park for People Project	0	158	359	517	517	0		0	0	0	0	
Headstone Manor Flood Alleviation Scheme	0	470	0	470	470	(0)		0	(0)	0	0	
High Priority Plan Maintenance Corporate Property	650	727	(29)	1,348	525	(823)		(822)	(1)	(1)	0	Small underspend following the completion of some old projects.
Highway Improvement Programme	6,000	0	0	6,000	4,434	(1,566)		(1,566)	0	0	0	Some of the projects were not fully completed in 2021/22. The budget is carried forward to 2022/23 to fund existing commitments.
Litter Bin Project	0	0	18	18	0	(18)		(18)	0	0	0	External funding from WRAP was secured to install litter bins outside schools. The bins have been ordered and will be installed once they are delivered.
Parking Management Programme	300	0	0	300	155	(145)		(145)	0	0	0	Some of the schemes were delayed, but works are continuing into 2022/23 and the proposed measures will be implemented subject to the outcome of relevant consultations.
Parks Infrastructure	350	149	57	555	84	(471)		(471)	0	0	0	A few projects such as Cedar Gate posts and Bernays Garden wall are on-going following successful external funding applications. The remaining budget in the programme is carried forward to 2022/23 to fund Health & Safety works in Parks.
Parks Playground Improvement	0	46	0	46	0	(46)		(46)	0	0	0	The original programme of work has been completed. The remaining budget is carried forward to fund any other playground improvement works identified through inspections.
Public Sector Decarbonisation Scheme	0	0	3,050	3,050	1,088	(1,962)		(1,962)	0	0	0	External funding was secured to deliver energy efficiency measures across school sites and corporate buildings. These projects are on-going and will be completed in 2022/23.
Redevelopment of Rayners Lane Toilet Block	0	170	(170)	0	0	0		0	0	0	0	
Redevelopment of Vernon Lodge & Atkins House	0	0	0	0	0	0		0	0	0	0	
Street Lighting Improvement Programme	1,500	0	0	1,500	801	(699)		(699)	0	0	0	Some of the projects were not fully completed in 2021/22. The budget is carried forward to 2022/23 to fund existing commitments.
TfL Transport Capital (LIP)	1,391	0	0	1,391	0	(1,391)		0	(1,391)	0	(1,391)	The assumed funding of £1.391m included in the original capital programme didn't materialise due to financial constraints within TfL.
Vehicle Procurement	60	425	0	485	485	(0)		0	(0)	0	0	
Waste and Recycling	0	14	0	14	10	(4)		(4)	0	0	0	Budget carried forward to 22/23 to fund existing commitments.
Waste Services bins (Trade)	150	76	0	226	107	(119)		(118)	(1)	(1)	0	Bin orders were placed but the delivery was delayed due to long lead in time from the manufacturers, hence budget is slipped to 22/23. Small underspend following the conclusion of some old purchase orders.
Wealdstone Future High Street Fund (FHSF)	1,500	0	0	1,500	132	(1,368)		(1,368)	0	0	0	This is a multiple year project, funded by DLUHC and BCIL funding, for the construction of a footbridge and implementing Intelligent High Street. There was a delay in obtaining planning permission and land acquisition in 2021/22, therefore the funding is carried forward into 2022/23 to continue the project.
Wealdstone Major Transport Infrastructure	1,700	0	0	1,700	438	(1,262)		(962)	(300)	0	(300)	The assumed funding of £300k profiled in 22/23 was originally for the TfL funded Liveable Neighbourhood project, however no funding was awarded due to financial constraints within TfL.
WLWA Food Waste Project	0	0	357	357	22	(335)		(335)	0	0	0	The project is underway. Bins have been purchased and are being installed at identified sites as part of the pilot scheme.
Total Commissioning and Environment	15,847	6,783	16,627	39,257	23,712	(15,545)		(13,849)	(1,696)	(5)	(1,691)	
Cultural Services:												
Central Library Refit/Refurb	0	53	(53)	0	0	0		0	0	0	0	
Harrow Arts Centre	1,177	836	0	2,012	27	(1,985)		(1,985)	0	0	0	Phase 2 project was delayed because the work had to be re-tendered during the year. A new contractor has now been appointed to complete the work in 2022/23.
Harrow Arts Centre Capital Infrastructure	0	34	0	34	11	(23)		(23)	0	0	0	See above
Harrow Museum Capital Infrastructure	0	3	0	3	3	0		0	0	0	0	
Libraries and Leisure Capital Infrastructure	150	110	190	450	405	(45)		(35)	(10)	(10)	0	The Libraries ICT migration project is on-going as there is a delay in completing the novation of library BT phone lines, hence £35k is carried forward to 2022/23. Other library projects were completed and resulted in a small underspend of £10k.
Libraries Self-Service Kiosks Refresh	120	0	0	120	8	(112)		(112)	0	0	0	There was a delay in the completion of the RFID refresh project due to shipping issues and the set up of card payments at the kiosks.
Sec 106 Banister Sport Pitch	0	279	60	339	125	(214)		(195)	(19)	0	(19)	The funding of £195k is set aside for a new overflow car park, which will be completed in 2022/23 as the procurement exercise is now concluded. The underspend of £19k relates to Football Foundation grant that couldn't be claimed as actual expenditure of the 3G pitch was less than the grant award in the end.
Total Cultural Services	1,447	1,314	196	2,958	579	(2,379)		(2,350)	(29)	(10)	(19)	

Project Title	Original Programme	20/21 Budget Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn	Variance	HRA budget realignment per February 22 Cabinet	Slippage to 2022/23	Underspend	Harrow Funded	Funding Excluding Borrowing	Reason for variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Housing General Fund:												
Disabled Facilities Grants	2,070	398	0	2,468	1,032	(1,436)		(1,087)	(349)	(349)	0	This is a demand led budget and has seen a lower demand for adaptations this year resulting in a variance of £1.435m -of this, £1.087m relates to external grant which is being requested to be carried forward into 2022/23 to cover remaining contractual commitments that are being undertaken and will be completed in 2022/23 and the remainder of the grant be added to next year's programme. The remaining £348k borrowing is reported as an underspend as a result of lower level of grant applications referrals being received than anticipated in 2021/22.
Empty Property Grant	120	0	0	120	49	(71)		0	(71)	(71)	0	This scheme is a Repair to Lease grant assistance scheme for private landlords to part fund improvements to their empty properties. In return the council secures nomination rights to house families in housing need as an alternative to the more expensive Bed & Breakfast (B & B) emergency accommodation. There has been a reduced level of uptake from property owners for this programme in 2021/22 as the combined deal is no longer financially attractive to most landlords. However, the Direct Let Scheme has been upgraded and we are working with Housing Needs to promote Direct Let combined with grant assistance for 2022/23
Housing Property Purchase - 100 Homes	138	0	0	138	138	0		0	0	0	0	
Property Acquisition Programme	8,665	958	0	9,622	5,517	(4,105)		(1,550)	(2,555)	0	(2,555)	£1.550m is proposed to be carried forward into 2022/23 for the completion of the acquisition of the remaining 3 properties within the programme, which will conclude in 2022/23. £2.550m is reported as an underspend as a result of legislative changes, effective from 1st April 2021, which prevents the continued use of Right to Buy 1-4-1 receipts being eligible to fund this programme. As a result, the programme was scaled back and units purchased contained within the budget resource available. The remaining underspend of £0.005m is from the conclusion of the 3 remaining properties within the 2020/21 programme which has now concluded resulting in a total of 42 property purchases.
Total Housing General Fund	10,992	1,356	0	12,348	6,736	(5,612)		(2,637)	(2,975)	(420)	(2,555)	
Regeneration, Enterprise and Planning:												
Harrow High Street Fund	1,800	136	0	1,936	668	(1,268)		(1,268)	0	0	0	Project delivery is underway for a number of strands including festive lights, Copenhagen Crossings, benches, tree pits, trees and the North Harrow Junction study. Some of the strands will be completed in Q1 of 2022/23 whilst others are delayed due to supplier issues which include feature lights and gateway features. Contracts are being finalised with suppliers for delivery in 2022/23.
Lyon Rd Pop Restaurant & Square	0	330	35	365	177	(188)		(188)	0	0	0	This is a multiple year project, which is near completion. The budget will be used to pay for outstanding works in 2022/23.
MoL COVID-19 - ERSF	0	10	0	10	10	0		0	0	0	0	
Neighbourhood CIL Schemes	500	84	0	584	156	(428)		(428)	0	0	0	The delivery of approved projects in various wards in 2021/22 will continue in 2022/23, as some of these were only confirmed in late 2021/22.
New Planning IT system	0	490	150	640	172	(468)		(468)	0	0	0	There was a delay in the implementation of the new system by the supplier.
Trinity Square	0	0	0	0	0	0		0	0	0	0	
Accommodation Strategy	2,293	1	0	2,294	27	(2,267)		(2,267)	0	0	0	This budget was reclassified as Accommodation Strategy (£1.473m) and Investment in 3 Core Sites (£0.794m) as agreed by Cabinet (29/04/2021) and is being used to take forward the Accommodation strategy.
Demolition of Social club	300	0	0	300	0	(300)		(300)	0	0	0	This budget is requested to be carried forward into 2022/23 and reallocated to Investment in 3 Core Sites.
Gayton Rd	0	0	0	0	0	0		0	0	0	0	
Haslam House Redevelopment	865	626	0	1,491	1,465	(26)		(26)	0	0	0	The project has completed. The budget is being used to cover the retention and costs to final account.
Investment in 3 core sites	0	0	429	429	0	(429)		(429)	0	0	0	The budget will be used in 2022/23 to fund the councils share of the investment in the 3 core sites within the HSDP.
Investment in HNC	2,070	0	0	2,070	0	(2,070)		(2,070)	0	0	0	The budget will be used in 2022/23 to cover the contractual liabilities associated with the Temple.
Other Regeneration	1,788	0	0	1,788	0	(1,788)		(1,788)	0	0	0	This budget is being carried forward and reclassified to supplement the Investment in 3 core sites. There is £0.223m contingency for Waxwell Lane contained within this budget which will be added to the £0.277m carry forward request giving a total carry forward request for Waxwell Lane of £0.500m and £1.565m available for Investment in 3 Core sites.
Plot S	500	0	0	500	0	(500)		(500)	0	0	0	This budget is requested to be carried forward into 2022/23 and reallocated to Investment in 3 Core Sites.
Poets Corner	8,119	0	(8,119)	0	0	0		0	0	0	0	
Waxwell Lane Development	1,570	1,266	0	2,836	2,559	(277)		(277)	0	0	0	This is a multi-year scheme which will complete early in the new year. The budget will be used to pay the remaining works in 2022/23. Practical completion is estimated to be achieved by June 2022 with sales concluding by July 2022. An extension of time claim has been submitted by the contractor. We expect to conclude final account negotiations in 2022/23.
Total Regeneration, Enterprise and Planning	19,806	2,943	(7,506)	15,243	5,234	(10,009)		(10,009)	0	0	0	
Total Community Directorate	48,093	12,397	9,317	69,806	36,261	(33,545)		(28,845)	(4,700)	(435)	(4,265)	
Total General Fund	85,626	20,684	7,565	113,875	44,117	(69,758)		(64,626)	(5,132)	(866)	(4,266)	

Project Title	Original Programme	20/21 Budget Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn	Variance	HRA budget realignment per February 22 Cabinet	Slippage to 2022/23	Underspend	Harrow Funded	Funding Excluding Borrowing	Reason for variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Housing Revenue Account:												
Building Council Homes For Londoners (includes infill)	61,079	1,502	394	62,975	6,058	(56,917)	(51,980)	(4,937)	0	0	0	This programme has been reviewed and re-profiled to take into account significant delays in confirming schemes due to the impact of Covid-19. The GLA extended the final programme start on site deadline from 31 March 2022 to 31 March 2023 and new target dates have been agreed with the GLA for each scheme and the programme budget has been re-profiled accordingly, resulting in a slippage of £56.523m into future years. Of this £4.544m is additional slippage above, the £26.865m already carried forward into 22/23-24/25 and £25.115m HRA realignment approved by February 2022 cabinet.
Grange Farm phase 1	15,812	1,628	0	17,440	11,110	(6,330)		(6,330)	0	0	0	This is a multiple year scheme, which has experienced delays to programme delivery due to Asbestos removal and the requirement to meet the National House Building Council (NHBC) Part B regulations resulting in a slippage of £6.331m into 2022/23. It is now anticipated that the scheme will complete in February 2023.
Grange Farm phase 2	975	4,000	0	4,975	4,973	(2)		(2)	0	0	0	
Housing IT Scheme	796	52	0	848	553	(295)		(295)	0	0	0	The budget has been reprofiled due to implementation delays and £296k will be carried forward into 2022/23 resulting in a provisional budget for 2022/23 of £474k, £178k approved February 2021 plus the estimated slippage of £296k.
Mayor's Rough Sleeping Accommodation Programme	0	0	2,881	2,881	1,985	(896)		(382)	(514)	(514)	0	8x 1 bedroom stable, independent homes with intensive personalised support to homeless rough sleepers with multiple and complex needs were provided and the remaining 1 property (£0.381m) is being carried forward into 2022/23. Borrowing was used to match fund the external grant, of which £0.514m has been identified as surplus to requirement.
Planned Investment Programme	12,161	1,759	(394)	13,526	5,850	(7,676)		(6,375)	(1,301)	0	(1,301)	The significant slippages are in respect of various scheme: Meadfield & Cornell scheme (£1.494m) Delays in finalising the specification has resulted in reprofile of scheme into 2022/23.3.12 Health Safety 3 programme (£2.293m) Only one tender was received which required the contract specification to be increased and re-tendered and Other schemes due to resources issues with contractors, specifications issues, notices to leaseholders, legal challenges and delays in procurement are the main theme for the schemes being carried forward to next year. The underspend (£1.301m) is due to two schemes:- Decarbonisation (£0.866m.) Grant not required and 2 storey fire doors (£0.435m). As a result of delays in procurement, this will now be delivered and funded from the 2022/23 Planned Investment budget of £8.428m
Total HRA	90,823	8,941	2,881	102,645	30,529	(72,116)	(51,980)	(18,321)	(1,815)	(514)	(1,301)	
Total General Fund + HRA	176,449	29,625	10,446	216,520	74,646	(141,874)	(51,980)	(82,947)	(6,947)	(1,380)	(5,567)	