

Growth/Reversed savings and savings- 2021/22 and 2022/23 Budget Process															
Item No	Unique Reference No.	Specific Service Area	Headline Description re: saving / reduction	2020/21 Service Budget	agreed Savings /growth 2020/21	agreed' Savings /growth 2021/22	Net budget	2022-23	2023-24	2024-25	Total	Risk	EQIA Required Y/N	Does this proposal impact on another directorate Y/N	Key Stakeholders to consult 'Yes/No Completed
				£000	£000	£000	£000	£000	£000	£000	£000				
Reversal of prior year savings/ growth and new savings															
Resources Directorate															
											-				
1		Legal & Governance	Bucks and Aylesbury Vale District Council exit of shared service with Legal Services. Scale down the growth agreed in 20/21 budget process. The growth was to fund the net impact of this lost income.	7,550	0	0	7,550	(177)			(177)		N	N	N
			Resources total	7,550	-	-	7,550	(177)	-	-	(177)				
People Directorate															
								-							
			Total Adults					-	-	-	-				
											-				
Community Directorate															
2		Housing General Fund	Property Acquisition Programme - Savings in Temporary Accommodation costs as a result of purchasing properties to use for temporary accommodation as an alternative to using Bed and Breakfast and Private Sector Leasing to house the homeless. The Capital Programme allocation to be funded from borrowing is approximately £6m pa for 2021/22, 2022/23 and 2023/24 - totalling £18.062m over a 3 year period. Based on Capital financing costs of 5% (2% MRP and 3 % interest), the annual cost would be £900k by year 3. The saving will be reviewed and adjusted according to capital spend taking place.					(300)	(600)	-	(900)		N	N	N
			Community Total					(300)	(600)	-	(900)				
Corporate															
3	Corporate	Capital Financing	Capital Financing costs as a result of the Property Acquisition Programme. To be offset by savings in the Housing General Fund included in this schedule.					300	600	-	900		N	N	N
4	Corporate	Corporate	Removal of Investment Property Capital Budget and savings associated.		-	(7,050)	(7,050)	3,525	-	-	3,525		N	Y	N

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5	Corporate	Corporate	Reversal of Transformation Savings - In the 2020/21 budget setting process, a Council Wide transformation target of £1m in both 201/22 and 2022/23 was set. Due to the impact of Covid-19 on the organisation's capacity, this £2m target has had to be removed from the draft MTFS at this time.		-	-		2,000	-	-	2,000		N	N	N
6	Corporate	Corporate	Capital financing costs reduced as a result of removal of Investment Property Capital Budget		-	4,700	4,700	(2,350)	-	-	(2,350)		N	Y	
			Corporate Total					3,475	600	-	4,075	-			
			Total					2,998	-	-	2,998				
Growth and reversal of prior year savings															
People Directorate															
			Adults												
7		Placements	Demand Pressures - additional pressures identified and reported to Cabinet in February 2020.	35,686	7,317	0	43,003	3,691	-	-	3,691		N	N	N
8		Placements	Reduction of growth - In the current MTFS Adults Social care growth of £3.691m is already provided for to fund complexity and demand care growth and care provider inflation. This growth has been reviewed and it is estimated that it can be reduced by £565k and moved over to Children's Services to support their increasing pressures. The Adult Social Care Reserve is forecast to have no planned draw downs in the current financial year and will remain at £1.969m to support the service.	35,686	7,317	0	43,003	(565)	-	-	(565)		N	N	N
			Total Adults					3,126	-	-	3,126				
			Children's Services												
9	PCS21.22_G01	CYPS	Children's Placements & Accomodation	25,482			25,482	1,205			1,205		N	N	No

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10		CYPS	Children's Placements - In Children & Young People Services, there has been an increase in the number of Children In Need and children subject to Child Protection Plans as more families' needs are managed within the community as well as increased Early Support engagement putting pressure on the workforce and social worker caseloads. In addition, there are more children requiring placements with more complex and challenging needs and an increase in the average weekly cost of placements putting significant pressure on placements and other client related budgets. The current MTFS already assumes growth of £1.205m for 2022/23 and draft budget for 2022/23 proposes to re-profile an additional £265k growth from Adult Services to cover the 2022/23 budget. A further £1.1m for 2023/24 is required to provide permanent funding which replaces the use of the reserve in 2022/23.	25,482			25,482	265	1,100		1,365		N	N	N
11		Education	In Education Services there has been a significant increase in referrals and assessments and the number of young people with an Education Health & Care Plan. This is putting significant pressure on the workforce and casework officer caseloads. This £300k growth has been funded from a reduction in adult services growth of £565k (The remaining £265k has been allocated to placement pressures).	2,523			2,523	300			300		N	N	N
12		Education	Special Educational Needs Transport - . There are over 1,800 children and young people with Education Health & Care Plans (EHCPs) and approximately 40% of these are accessing SEN Transport. It is anticipated that the number of children and young people with EHCPs will increase to over 2,000 by 2023 which on the same ratio could mean a further 80 to 100 children requiring transport by 2023. It is estimated a further £750k pa will be required for each of the 3 years of the MTFS.	5,857			5,857	750	750	750	2,250		N	N	No
			Total Children's Services		-	-	-	2,520	1,850	750	5,120				
			People Total		-	-	-	5,646	1,850	750	8,246				
Community															
13	COM21.22_G01	Directorate wide	Impact of Covid-19: Loss of income across Community directorate	(46,399)	-	-	(46,399)	(2,218)	(1,799)	-	(4,017)		N	N	No
14		Directorate wide	Reprofiling of the 'Impact of Covid-19: Loss of income across Community directorate	(46,399)			(46,399)	(300)	300	-	-		N	N	No

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15		Regeneration	Regeneration Revenue Budget - At its meeting on 1 July 2021, Cabinet approved the setting up and commencement of the Harrow Strategic Development Partnership (HSDP) with Wates Construction Ltd. Funding has previously been set aside up to 2022/23 to fund a Regeneration Team to support the HSDP. From 2023/24 the required team budget of £1.25m has been built into the draft MTFs.	-			-		1,250		1,250		N	N	N
16	COM21.22_G06	Waste Services	West London Waste Authority Levy increases as a result of waste growth, household growth and contract price inflation	8,357			8,357	300	300	-	600		N	N	No
			Community Total		-	-	-	(2,218)	51	-	(2,167)				
			Total		-	-	-	3,428	1,901	750	6,079				
			Net Impact of Reversals/Growth and Savings					6,426	1,901	750	9,077				