

Project Title	2022/23			2023/24			2024/25			Grand Total		
	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowing £000	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowing £000	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowing £000	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowing £000
Resources and Commercial Directorate												
Ongoing ICT Refresh - to include core Network upgrade and Migration of remaining azure applications into SaaS.			0			0	1,500	0	1,500	1500	0	1500
New Council Head Office IT refit			0			0	750	0	750	750	0	750
Ongoing ICT refresh - to cover improvements and refresh of cyber security, rolling device and peripheral refresh of IT equipment (W10/O365 & Sharepoint)			0			0	1,150	0	1,150	1150	0	1150
My Harrow Account upgrade							150		150	150	0	150
Total Resources	0	0	0	0	0	0	3,550	0	3,550	3,550	0	3,550
People's Directorate												
Adults:												
Proposed reforms to adult social care Capital funding (placeholder) will be used to support the implementation of the reforms and adapt the social care case management system (Mosaic) to meet the requirements of the reforms. This reflects the introduction of a cap on the lifetime contribution towards care costs of £86k from October 2023 (current advised implementation date), together with changes to make the means test for accessing local authority social care funding more generous by increasing the upper limit from £23,250 to £100,000. New burdens funding is anticipated but has not yet been confirmed	450	0	450	250	0	250	50	0	50	750	0	750
Total Adults	450	0	450	250	0	250	50	0	50	750	0	750
Public Health:												
	0		0			0			0	0	0	0
Total Public Health	0	0	0	0	0	0	0	0	0	0	0	0
Schools:												
			0			0			0	0	0	0
Total Schools	0	0	0	0	0	0	0	0	0	0	0	0
Total People's Directorate	450	0	450	250	0	250	50	0	50	750	0	750
Community Directorate												
Environmental Services:												

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High Priority Planned Works - Corporate Sites To continue the programme of investment to undertake essential improvements across the Corporate Estate to ensure that properties in a safe and appropriate condition and comply with appropriate statutory, regulatory and corporate standards. A review of stock condition surveys is being undertaken and will feed into the Final Capital Programme report as necessary. This budget does not cover Schools which are funded separately from the schools capital maintenance grant and included in the existing Schools Capital Programme. Funding for 2022/23 will be confirmed in December when the finance settlement is announced.			0			0	650	0	650	650	0	650
Parks Infrastructure On-going programme to address historic under-investment and responsive only maintenance regimes to parks infrastructure; to address areas of deterioration and improve existing facilities and provide safe access for users.						0	350	0	350	350	0	350
CA Site Infrastructure On-going maintenance programme to the Civic Amenity site to ensure it provides a safe and secure environment in which to operate its business and continue to meet the needs of staff and users.							75		75	75	0	75
Green Grid Programme - BCIL funded Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces.						0	150	150	0	150	150	0
Highways Programme To deliver the highways programme of investment and undertake essential structural maintenance to the highway asset.						0	6000	0	6,000	6000	0	6000
Flood Defence & Highways Drainage -BCIL funded To deliver the flood defence and alleviation programme of investment and implement schemes that minimise the risk of flooding from approximately 80kms of rivers and watercourses in the borough, and the highways drainage programme of investment and implement schemes in 15 critical drainage areas identified in the Council's Surface Water Management Plan.						0	500	500	0	500	500	0
Street Lighting Programme To continue the street lighting refurbishment programme of investment, which includes upgrading life expired street lighting columns and replacing conventional lanterns for more energy efficient LED lanterns and CMS rollout						0	2000	0	2,000	2000	0	2000

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Local Implementation Plan (LIP) including Parking Management Programme To deliver the transport projects and initiatives set out in the third Transport Local Implementation Plan (LIP) programme of investment. A Parking Management Programme to implement controlled parking schemes and restrictions is funded by Harrow Capital and supports the delivery of the LIP.						0	1691	1391	300	1691	1391	300
Vehicle Procurement Vehicles replacement programme The proposed capital investment assumes vehicles are replaced on a like for like basis (i.e. primarily diesel fuel). Should a decision on alternative fuel vehicles be made, the cost would be considerably more. A wider discussion is required to develop a Fleet Strategy to contribute towards carbon neutrality targets and how the costs of decarbonising the fleet can be funded.						0	2086	2086	0	2086	2086	0
Climate Emergency - Energy emissions reduction measures Continuation of the programme of energy related works to contribute to decarbonisation of the Council's (non-residential) built estate, in order to continue to address the Climate Emergency declared by the Council and support the Council's aim to work towards carbon neutrality as an organisation by 2030. Investing in energy saving measures and local renewable power generation will also increase the organisation's energy security over the medium term, protecting the public finances from volatility in national and international energy markets.				500	0	500	500	0	500	1000	0	1000
Breakspear Crematorium - Replacement of 3 cremators The facility is shared between Harrow and Hillington, with Harrow owning 1/3rd of the share. The existing cremators are reaching the end of useful life and will require replacement. Harrow will be responsible for 1/3rd of the investment cost.						0	700	0	700	700	0	700
Total Environmental Services	0	0	0	500	0	500	14702	4127	10575	15202	4127	11075
Cultural Services:												
Leisure and Libraries Capital Infrastructure Targeted investment to improve the infrastructure of the Council's leisure and library facilities.			0			0	150	0	150	150	0	150
Harrow Arts Centre & Headstone Manor Capital Infrastructure Replacement of roof tiles at Rayners Building to meet H&S issues; replacement of cast iron guttering for some parts of the existing buildings to ensure that buildings remains water-tight; and repairs/replacement of external railings, fencing etc.	50	0	50	20	0	20	20	0	20	90	0	90

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Total Cultural Services	50	0	50	20	0	20	170	0	170	240	0	240
Housing General Fund:												
Empty Properties Programme			0		0	0	120		120	120	0	120
Disabled Facilities Grants							1722	1722	0	1722	1722	0
Total Housing General Fund	0	0	0	0	0	0	1842	1722	120	1842	1722	120
Regeneration, Enterprise and Planning:												
Harrow High Street Fund - Phase 2 (2024/25 to 2026/27) To deliver public realm and creative placemaking improvements to the following district centres: Harrow Weald, Kenton, Pinner and Stanmore. The programme aims to improve the public realm and use a series of measures to help strengthen a sense of place in those centres. This includes: Festive Lights, Feature Lights, Greening (including trees and sustainable urban drainage systems), Copenhagen Crossings, Gateway Features (Wayfinding), Street Furniture such as benches and bins.			0			0	1500	1000	500	1500	1000	500
Neighbourhood CIL funded projects			0			0	500	500	0	500	500	0
Total Regeneration, Enterprise and Planning	0	0	0	0	0	0	2000	1500	500	2000	1500	500
Total Community Directorate	50	0	50	520	0	520	18714	7349	11365	19284	7349	11935
Total General Fund	500	0	500	770	0	770	22,314	7,349	14,965	23,584	7,349	16,235