

Strategic Context and Priorities

Scrutiny July 12th 2021

- Covid-19 response and recovery will continue to dominate the work of the Council for next 9-12 months
- Significant ongoing activity in respect of vaccination, testing, restart of services and community support
- Service pressures are significant due to Covid-19 impact and suppression of demand during Lockdown – social care, environment and housing etc
- Recovery activity is significant – economy, education, mental health, NHS and social care
- Organisational and staff resilience is a significant issue

- Covid-19 response and recovery will be major focus
- Ensuring delivery of core Council services with extra demand
- HSDP and wider regeneration and housing
- Accommodation strategy delivery and flexible futures
- Health and Social Care Integration
- Equalities, Diversity and Inclusion
- Modernisation – Dynamics, Great People Great Culture, IT, HR/OD
- Budget and MTF5 – ongoing challenge of 2021/2 and planning for 2022/3 and beyond
- Very limited capacity to respond to other priorities as planned pre Covid-19

- Very high levels of uncertainty due to ongoing impact of Covid-19 pandemic
- Core services have dual challenge of recovery and demand pressures
- Impact on residents and business re economy unclear
- Winter likely to be very challenging for NHS and social care re Covid-19 and flu season
- Outlook for Council finances extremely uncertain with further one-year settlement likely
- Ability to restart paused activity e.g. Borough Plan engagement very limited
- Organisation and staff have responded very well but need to be mindful of capacity and resilience