

Project Title	2020/21			2021/22			2022/23			2023/24			TOTAL			Governance Board
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Resources and Commercial Directorate																
Capital cost of transition and transformation of ICT service	159		159			0			0			0	159	0	159	IT Strategy Board
ICT Re-Commissioning	1,044		1,044			0			0			0	1,044	0	1,044	IT Strategy Board
Legal Case Management System	41	41	0			0			0			0	41	41	0	IT Strategy Board
Digital Improvements Programme			0	750		750	400		400	600		600	1,750		1,750	IT Strategy Board
Enterprise Resources Planning TT			0	1,050		1,050	650		650			0	1,700		1,700	Dynamics Programme Board
Enterprise Resource Planning System	6,022		6,022	110		110			0			0	6,132	0	6,132	Dynamics Programme Board
Ongoing ICT Refresh and Enhancements	5,683		5,683	1,959		1,959	1,000		1,000	1,000		1,000	9,642	0	9,642	IT Strategy Board
Devolved IT Applications	1,435		1,435	1,861		1,861	500		500	250		250	4,046	0	4,046	IT Strategy Board
ABAVUS and Waste Collector	538		538			0			0			0	538	0	538	Integrated Streets and Grounds Project Group
LAA Performance Reward Grant	59	59	0			0			0			0	59	59	0	Capital Forum
Other Schemes (Council wide)	0		0			9,001			0			0	9,001	0	9,001	Capital Forum
Total Resources and Commercial Directorate	14,981	100	14,881	14,731	0	14,731	2,550	0	2,550	1,850	0	1,850	34,112	100	34,012	
Total People's Directorate	5,010	4,337	674	22,803	22,033	770	9,071	9,071	0	0	0	0	36,885	35,441	1,444	
Community Directorate																
Commissioning and Environment																
High Priority Planned Works - Corporate Sites To continue the programme of investment to undertake essential improvements across the Corporate Estate to ensure that properties in a safe and appropriate condition and comply with appropriate statutory, regulatory and corporate standards.	1,278		1,278	650		650	650		650	650		650	3,228	0	3,228	Contracts Board
Parks Infrastructure On-going programme to address historic under-investment and responsive only maintenance regimes to parks infrastructure; to address areas of deterioration and improve existing facilities and provide safe access for users.	951		951	350		350	350		350	350		350	2,001	0	2,001	Contracts Board
Parks Playground Improvement	373	373	0			0			0			0	373	373	0	Contracts Board
Car Park Infrastructure	19		19	0		0			0			0	19	0	19	Contracts Board
Waste Services bins (Trade) Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential development within the borough and bins for business (as part of trade waste service).	157		157	150		150	0		0	0		0	307	0	307	Contracts Board

Capital Programme 2020/21 to 2023/24

Appendix 1

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Waste Services bins (Domestic) Replacement of aged, damaged and/or lost wheeled bins for domestic properties	238		238	0		0	0		0	0		0	238	0	238	Contracts Board
CA Site Infrastructure On-going maintenance programme to the Civic Amenity site to ensure it provides a safe and secure environment in which to operate its business and continue to meet the needs of staff and users.	0		0	100		100	75		75	75		75	250	0	250	Contracts Board
Green Grid Programme - BCIL funded Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces.	217	185	32	150	150	0	150	150	0	150	150	0	667	635	32	Contracts Board
Highways Programme To deliver the highways programme of investment and undertake essential structural maintenance to the highway asset.	5,037	37	5,000	6,000		6,000	6,000		6,000	5,500		5,500	22,537	37	22,500	Contracts Board
Parking Management Programme to implement controlled parking schemes and restrictions and support the delivery of LIP	300		300			0			0			0	300	0	300	Contracts Board
Headstone Manor - Park for People Project	897	897	0			0			0			0	897	897	0	
Flood Defence & Highways Drainage -BCIL funded To deliver the flood defence and alleviation programme of investment and implement schemes that minimise the risk of flooding from approximately 80kms of rivers and watercourses in the borough, and the highways drainage programme of investment and implement schemes in 15 critical drainage areas identified in the Council's Surface Water Management Plan.	500	500	0	500	500	0	500	500	0	500	500	0	2,000	2,000	0	Contracts Board
Street Lighting Programme To continue the street lighting programme of investment, which includes upgrading life expired street lighting columns and replacing conventional lanterns for more energy efficient LED lanterns	1,000		1,000	1,500		1,500	1,500		1,500	1,500		1,500	5,500	0	5,500	Contracts Board
Local Implementation Plan (LIP) including Parking Management Programme To deliver the transport projects and initiatives set out in the third Transport Local Implementation Plan (LIP) programme of investment for 2020/21 - 2022/23. A Parking Management Programme to implement controlled parking schemes and restrictions is funded by Harrow Capital and supports the delivery of the LIP.	530	530	0	1,691	1,391	300	1,691	1,391	300	1,691	1,391	300	5,603	4,703	900	Contracts Board
Wealdstone Major Transport Infrastructure Project: Town centre / bus improvements scheme along the High Street / A409 corridor The project is funded from external funding from TFL (£1.5m) and a match fund from BCIL (£0.9m).	1,000	1,000	0	1,400	1,400	0			0			0	2,400	2,400	0	Contracts Board
Wealdstone Major Transport Infrastructure Project: Liveable Neighbourhood for the wider transport network and residential neighbourhoods around the town centre. The project is anticipated to be funded from external funding from TFL (£3.84m).	0		0	300	300	0	2,270	2,270	0	1,270	1,270	0	3,840	3,840	0	Contracts Board

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Headstone Manor Flood Alleviation scheme The proposed scheme is a combination of works in the Headstone Manor Recreation Ground playing fields and comprises the construction of a 20,000 m3 storage basin, to reduce flow leaving site and reducing the pressure on the existing sewer and river network downstream. Environment Agency funding of £0.968m has been granted, with the match fund of £0.5m being anticipated from BCIL .	1,618	1,618	0			0			0			0	1,618	1,618	0	Contracts Board
CCTV cameras and equipment at the depot	50		50			0			0			0	50	0	50	Contracts Board
CCTV Infrastructure	18	0	18	1,246		1,246			0			0	1,264	0	1,264	Contracts Board
Street Litter Bins	28		28			0			0			0	28	0	28	Contracts Board
Harrow Weald Toilet Block	149		149			0			0			0	149	0	149	Contracts Board
Redevelopment of Rayners Lane Toilet Block	71		71			0			0			0	71	0	71	Contracts Board
Redevelopment of Vernon Lodge	5		5			0			0			0	5	0	5	TBC
Vehicle Procurement	425		425	60		60	136		136	2,731		2,731	3,352	0	3,352	Contracts Board
Depot redevelopment project	14,571		14,571			0			0			0	14,571	0	14,571	Depot Project Board
Climate Emergency - Energy emissions reduction measures			0	250		250	250		250			0	500	0	500	
Total Commissioning and Environment	29,432	5,140	24,292	14,347	3,741	10,606	13,572	4,311	9,261	14,417	3,311	11,106	71,768	16,503	55,265	
Cultural Services																
Libraries Self-Service Kiosks Refresh To replace the 14 self-service kiosks across the 6 Harrow Libraries.			0	120		120			0			0	120	0	120	Contracts Board
Leisure and Libraries Capital Infrastructure Targeted investment to improve the infrastructure of the Council's leisure and library facilities.	352	0	352	150		150	150		150	150		150	802	0	802	Contracts Board
Bannisters Former Civil Defence Building	348		348			0			0			0	348	0	348	Contracts Board
Sec 106 Banister Sport Pitch	1,159	1,159	0			0			0			0	1,159	1,159	0	Contracts Board
Central Library Fit out	1,039	555	484			0			0			0	1,039	555	484	Contracts Board
Refurbishment of Libraries	0	0	0			0			0			0	0	0	0	Contracts Board
Harrow Arts Centre Capital Infrastructure Capital investment to deliver essential Health and Safety works including drainage, toilet facilities, roof tiles, external railings, fencing and paving, and intruder alarms.	300	300	0			0			0			0	300	300	0	Contracts Board
Harrow Arts Centre - BCIL funded Additional funding to complete the existing refurbishment and new build project. Original funding in the existing programme is £1.91m (GLA funding £760k and BCIL £1.15m). The total cost estimates are now £3.686m for the whole project, which takes into account the revised cost for refurbishing existing buildings based on updated QS advice and the requirement for traditional build for the new building (instead of modular building).	2,130	2,130	0	1,177	1,177	0			0			0	3,307	3,307	0	Contracts Board
Harrow Museum Capital Infrastructure	44	0	44			0			0			0	44	0	44	Contracts Board
Total Cultural Services	5,372	4,144	1,228	1,447	1,177	270	150	0	150	150	0	150	7,119	5,321	1,798	

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Housing General Fund																
Disabled Facilities Grant	2,306	1,517	789	2,070	1,638	432	2,111	1,638	473	2,154	1,638	515	8,641	6,432	2,209	Housing Contracts Board
Empty Property Grant -	120	0	120	120	0	120	120	0	120	120	0	120	480	0	480	Housing Contracts Board
Property Acquisition Programme - 2020/21 Q2 fcast; 2021/22 onwards assume 24 x £340k ea, round up to £8.5k p.a based on empirical purchase profile Financing : 30% RTB receipts, 70% Borrowing	7,109	2,133	4,976	8,802	2,641	6,162	8,500	2,550	5,950	8,500	2,550	5,950	32,911	9,873	23,038	Housing Contracts Board
Total Housing General Fund	9,534	3,650	5,885	10,992	4,279	6,713	10,731	4,188	6,543	10,774	4,188	6,585	42,032	16,305	25,726	
Regeneration, Enterprise and Planning																
Harrow High Street Fund To improve cycling and walking infrastructure and high street improvement works. £3.65m to be funded from BCIL.	350	250	100	1,800	1,300	500	1,600	1,100	500	1,500	1,000	500	5,250	3,650	1,600	Contracts Board
Wealdstone Future High Street Fund (FHSF): An in principle offer of £7.449m has been secured from the MHCLG for a number of capital projects in the town centre. Confirmation of funding will be received by the council in March 2021. The funding will be used to deliver various infrastructure investments. BCIL match funding of £1.76m .			0	1,500	1,500	0	4,500	4,500	0	3,209	3,209	0	9,209	9,209	0	Contracts Board
Lyon Rd Pop Restaurant & Square	685	685	0			0			0			0	685	685	0	Contracts Board
Trinity Square	151	151	0			0			0			0	151	151	0	Contracts Board
MoL COVID-19 - ERSF	78	78	0			0			0			0	78	78	0	Planning and Public Protection IT Solution Project Board
New Planning IT system	875	0	875			0			0			0	875	0	875	Planning and Public Protection IT Solution Project Board
Neighbourhood CIL funded projects	157	157	0	500	500	0	500	500	0	500	500	0	1,657	1,657	0	Contracts Board
Waxwell Lane Development	3,898	0	3,898	1,570	0	1,570	0	0	0	0	0	0	5,468	0	5,468	Building a Better Harrow Board
Haslam House Redevelopment	1,732	0	1,732	865	0	865	0	0	0	0	0	0	2,598	0	2,598	Building a Better Harrow Board
Other Regeneration	0	0	0	1,788		1,788			0			0	1,788	0	1,788	Building a Better Harrow Board
Poets Corner	0	0	0	8,119		8,119			0			0	8,119	0	8,119	Building a Better Harrow Board
Gayton Rd	5		5	2,293		2,293			0			0	2,298	0	2,298	Building a Better Harrow Board
Plot S				500		500			0			0	500	0	500	Building a Better Harrow Board
Demolition of Social club				300		300			0			0	300	0	300	Building a Better Harrow Board

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Investment in HNC				2,070		2,070			0			0	2,070	0	2,070	Building a Better Harrow Board
Investment in 3 core sites							6,610		6,610	1,915		1,915	8,525	0	8,525	Building a Better Harrow Board
Total Regeneration, Enterprise and Planning	7,932	1,321	6,611	21,305	3,300	18,005	13,210	6,100	7,110	7,124	4,709	2,415	49,572	15,430	34,141	
Total Community Directorate	52,271	14,255	38,016	48,092	12,497	35,595	37,663	14,599	23,064	32,465	12,208	20,256	170,491	53,560	116,931	
Total General Fund	72,263	18,692	53,571	85,626	34,530	51,096	49,285	23,671	25,614	34,315	12,208	22,106	241,488	89,101	152,387	
Housing Revenue Account																
Planned Investment Programme	5,191	5,191	0	12,161	12,161	0	5,895	5,895	0	5,895	5,895	0	29,142	29,142	0	Housing Contracts Board
HRA Acquisitions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Housing Regeneration Board
Housing IT Scheme	413	413	0	796	796	0	179	179	0	0	0	0	1,388	1,388	0	Housing Contracts Board
Grange Farm phase 1	6,185	6,185	0	15,812	15,812	0	2,632	2,632	0	432	432	0	25,061	25,061	0	Housing Regeneration Board
Grange Farm phase 2	4,000	4,000	0	975	975	0	1,800	1,800	0	6,038	3,288	2,750	12,813	10,063	2,750	Housing Regeneration Board
Grange Farm phase 3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Housing Regeneration Board
Building Council Homes For Londoners'	5,689	4,327	1,362	61,079	14,900	46,179	43,042	10,771	32,271	10,674	3,795	6,879	120,484	33,793	86,691	Housing Regeneration Board
Total HRA	21,478	20,116	1,362	90,823	44,644	46,179	53,548	21,277	32,271	23,039	13,410	9,629	188,888	99,447	89,441	
Total General Fund + HRA	93,740	38,808	54,933	176,449	79,174	97,275	102,833	44,948	57,885	57,354	25,618	31,735	430,375	188,548	241,828	