

Reserve Forecast 2020/21

Appendix 9

Earmark Reserves	Reserves as at year end	Estimated use in 2019/20	Estimated Reserves at start of year	Planned Use of reserves in 2020/21	Estimated Reserves at year end	Estimates Reserves 2021/22 as at 31 March 2021	Estimates Reserves 2022/23 as at 31 March
	31-Mar-19		01-Apr-20		31-Mar-21		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Business Risk Reserve	7526	0	7526	2176	5350	1000	0
Budget Planning Reserve	6829	4200	2629	2629	0		
IT Implementation	120	30	90	0	90		
Capacity Building/ Transformation Reserve	4261	3422	839	839	0		
MTFS Implementation Reserve	2067	238	1829	0	1829		
Commercialisation Reserve	1265		1265	1265	0		
Total	22068	7890	14178	6909	7269	1000	0