

REVENUE BUDGET SUMMARY 2015-2016

	2014-15	2015-16				
	Net Budget	Gross Controllable Expenditure	Gross Income	Net Controllable Expenditure	Uncontrollable Expenditure	Net Budget
	£000	£000	£000	£000	£000	£000
Local Demand - Borough Services						
Environment and Enterprise	39,897	39,543	-21,036	18,507	14,550	33,057
Community, Health and Wellbeing	75,204	114,531	-51,827	62,704	13,410	76,114
Children and Families	46,258	166,450	-135,070	31,380	10,996	42,376
Resources	24,866	202,033	-160,321	41,712	-17,741	23,971
Total Directorate Budgets	186,225	522,557	-368,254	154,303	21,215	175,518
Inflation and Corporate Items	1,521					1,044
Contingency - General	921					1,248
Capital Financing adjustments	-6,678					-4,155
Provisions for debt/litigation	375					375
Interest on Balances	-1,052					-1,588
Council Tax Freeze Grant	-1,068					0
Education Services Grant	-2,751					-2,371
New Homes Bonus	-3,067					-2,690
Total Budget Requirement	174,426					167,381
BUDGET REQUIREMENT FUNDED BY						
Contribution re Collection Fund						
Deficit/Surplus(-) b/f	-1,676					-1,900
Revenue support Grant	-42,628					-32,034
Top-up	-20,546					-20,939
Retained Business Rates	-14,509					-14,012
Council Tax Income	-95,067					-98,496
Total Funding	-174,426					-167,381
Council Tax for Band D Equivalent						
Harrow (£)	1,210.28					1,234.36
GLA (£)	299.00					295.00
	1,509.28					1,529.36
<u>Increase</u>						
Harrow (%)	0.00%					1.99%
GLA (%)	-1.32%					-1.34%
Total (%)	-0.26%					1.33%
Taxbase	78,550					79,795
Collection Rate	97.50%					97.50%
Funds / Balances						
Balances Brought Forward	8,646					10,000
Adjustment to Balances	0					0
Balances Carried Forward	8,646					10,000

Objective Analysis 2015-2016

	Director of Environment & Enterprise	Enterprise	Commissioning Services	Environmental Service Delivery	Corporate Estate	Planning	Property & Infrastructure	Total
	£000	£000	£000	£000	£000	£000	£000	£000
Employees	191	558	4,251	11,199	416	2,058		18,673
Premises related expenditure	0	0	2,967	1,041	77	3		4,088
Transport related expenditure	1	2	32	3,033	1	26		3,095
Supplies and services	312	48	1,008	9,439	31	289		11,127
Third Party Payments	47	0	2,206	303	0	4		2,560
Transfer payments								
Total Controllable Expenditure	551	608	10,464	25,015	525	2,380	0	39,543
Government grants	0	0	-51	0	0	0		-51
Other grants, reimbursements and contributions								0
External Fees, Charges and Receipts	0	0	-3,113	-14,677	-964	-2,055		-20,809
Internal Recharges (Income)	-89	-8	-13	-21	-9	-36		-176
Total Income	-89	-8	-3,177	-14,698	-973	-2,091	0	-21,036
Net Controllable Expenditure	462	600	7,287	10,317	-448	289	0	18,507
Capital financing	0	28	8,750	2,770	18	42		11,608
Support services	29	182	-2,296	4,386	-208	849		2,942
Total Uncontrollable	29	210	6,454	7,156	-190	891	0	14,550
Net Budget	491	810	13,741	17,473	-638	1,180	0	33,057

Movements from 2014-15 to 2015-16

	Director of Environment & Enterprise	Enterprise	Commissioning Services	Environmental Service Delivery	Corporate Estate	Planning	Property & Infrastructure	Total
	£000	£000	£000	£000	£000	£000	£000	£000
2014-15 Net budget	862	753	16,350	20,483	-603	1,517	535	39,897
Virement/restructuring	-266	11	97	-101	4	-120	-535	-910
Inflation	183	17	121	312	10	60	0	703
Investment	0	0	0	847	0	0	0	847
Efficiencies	-223	0	-1,246	-3,163	0	-50	0	-4,682
Terms and Conditions Savings	0	0	-11	-33	0	0	0	-44
Other	0	0	0	0	0	0	0	0
SSCs	-65	33	240	-700	-49	-33	0	-574
Capital financing	0	-4	-1,810	-172	0	-194	0	-2,180
2015-16 Net budget	491	810	13,741	17,473	-638	1,180	0	33,057

Objective Analysis 2015-2016

	Adults Social Care	Provider Services	Quality Assurance	Strategic Management	Adults Sub Total	Adults & Housing Transformat ion	Public Health	Business Support	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Employees	5,586	5,312	2,166	932	13,996		2,977	2,756	19,729
Premises	249	329	0	0	578				578
Transport	61	843	6	1	911			1	912
Supplies & Services	7,453	4,354	1,185	859	13,851		4,521	341	18,713
third party payments	28,377	1,338	2,552	0	32,267		15,168	144	47,579
Transfer Payments	10,141	176	6	0	10,323				10,323
Total Controllable expenditure	51,867	12,352	5,915	1,792	71,926	0	22,666	3,242	97,834
Government Grants	-367	-966	-1,223	0	-2,556		-23,626		-26,182
Other Grants, Reimbursements & Contributions	-6,789	-121	-1	0	-6,911				-6,911
Customer & Client Receipts	-5,376	-884	-173	0	-6,433				-6,433
Inernal Recharges	-1,921	-49	0	-140	-2,110		-44	-283	-2,437
Total Income	-14,453	-2,020	-1,397	-140	-18,010	0	-23,670	-283	-41,963
Net Controllable Expenditure	37,414	10,332	4,518	1,652	53,916	0		2,959	56,875
Capital Charges	42	128	359	20	549			322	871
Support Services	4,516	1,889	566	143	7,114		1,379	-1,189	7,304
Total Uncontrollable	4,558	2,017	925	163	7,663	0	1,379	-867	8,175
Net Budget	41,972	12,349	5,443	1,815	61,579	0	375	2,092	65,050

Movements from 2014-15 to 2015-16

	Adults Social Care	Provider Services	Quality Assurance	Strategic Management	Adults Sub Total	Adults & Housing Transformat ion	Public Health	Business Support	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000
2014-15 Net budget	40,094	13,245	6,738	1,923	62,000	286	1,004	0	63,290
Inflation	165	219	44	91	519			107	519
Terms & Conditions Savings	0	-93	0	0	-93				-93
Virement/restructuring	364	540	-1,105	-840	-1,041	7	41	2,347	-993
Investment	2,838	0	507	0	3,345				3,345
Efficiencies	-1,701	-950	-722	0	-3,373	-226	-627	-820	-4,226
Inflation	0	42	0	500	542				542
Other	-63	-38	0	101	0			31	0
SSC's	293	-447	-81	40	-195	-67	-43	427	-305
Capital financing	-18	-169	62	0	-125				-125
2015-16 Net budget	41,972	12,349	5,443	1,815	61,579	0	375	2,092	61,954

Objective Analysis 2015-2016

	Arts & Heritage	Community & Culture Strategic Management	Community Learning	Community Sector Support	Libraries, sports & leisure	Total
	£000	£000	£000	£000	£000	£000
Employees	2,074	141	304	222	141	2,882
Premises related expenditure	258		22	68	142	490
Transport related expenditure			1			1
Supplies and services	402	47	423	353	12	1,237
Third Party Payments	0				2,151	2,151
Transfer payments						
Total Controllable expenditure	2,734	188	750	643	2,446	6,761
Government grants	-237		-688			-925
Other grants, reimbursements and contributions	-73					-73
External Fees, Charges and Receipts	-1,820		-61	-134	-59	-2,074
Internal Recharges (Income)		-30		-9	-750	-789
Total income	-2,130	-30	-749	-143	-809	-3,861
Net Controllable Expenditure	604	158	1	500	1,637	2,900
Capital financing	208			1	1,000	1,209
Support services	422	16	59	64	247	808
Total Uncontrollable	630	16	59	65	1,247	2,017
Net Budget	1,234	174	60	565	2,884	4,917

Movements from 2014-15 to 2015-16

	Arts & Heritage	Community & Culture Strategic Management	Community Learning	Community Sector Support	Libraries, sports & leisure	Total
	£000	£000	£000	£000	£000	£000
2014-15 Net budget	1,532	54	112	952	3,979	6,629
Virement/restructuring	54			19	-207	-134
Inflation	67	47	7	2	5	128
Investment						0
Efficiencies	-222			-350	-547	-1,119
Terms and Conditions Savings						
Other	28	71	-37	-37	-25	0
SSCs	-221	2	-22	-19	-75	-335
Capital financing	-4			-2	-246	-252
2015-16 Net budget	1,234	174	60	565	2,884	4,917

Objective Analysis 2015-2016

	Housing Needs	Housing Partnerships	Other Services	Watkins House	Travellers' site	Supporting People	Staying Put	Total
	£000	£000	£000	£000	£000	£000	£000	£000
Employees	2,104	370	224	364			554	3,616
Premises related expenditure	17		5	2	9		1	34
Transport related expenditure								0
Supplies and services	5,684	7	35	63	3	440	54	6,286
Third Party Payments								0
Transfer payments								0
Total Controllable expenditure	7,805	377	264	429	12	440	609	9,936
Government grants								0
Other grants, reimbursements and contributions							-50	-50
External Fees, Charges and Receipts	-5,018	-5		-27			-181	-5,231
Internal Recharges (Income)	-586	-195	55	2	2			-722
Total Income	-5,604	-200	55	-25	2	0	-231	-6,003
Net Controllable Expenditure	2,201	177	319	404	14	440	378	3,933
Capital financing	50	375	1,500				82	2,007
Support services	848	85	77	35	1	20	145	1,211
Total Uncontrollable	898	460	1,577	35	1	20	227	3,218
Net Budget	3,099	637	1,896	439	15	460	605	7,151

Movements from 2014-15 to 2015-16

	Housing Needs	Housing Partnerships	Other Services	Watkins House	Travellers' site	Supporting People	Staying Put	Total
	£000	£000	£000	£000	£000	£000	£000	£000
2014-15 Net budget	2,365	469	1,999	440	15			5,288
Virement/restructuring	22	-24		2		464	523	987
Inflation	104	5	11	9		6	15	150
Investment	800							800
Efficiencies	-202	-6	-38	-1		-10	-3	-260
Terms and Conditions Savings								0
Other	1	2	-3					0
SSCs	145	21	-3	-11			119	271
Capital financing	-136	170	-70				-49	-85
2015-16 Net budget	3,099	637	1,896	439	15	460	605	7,151

Objective Analysis 2015-2016

	Business Support	Management	Early Intervention Services	Commissioning & Schools	Schools	Special Needs	Targeted Services	Total
	£000	£000	£000	£000	£000	£000	£000	£000
Employees		224	2,653	2,939	118	5,946	9,830	21,710
Premises related expenditure			38	50	9	5	370	472
Transport related expenditure		3	20	35		1,639	112	1,809
Supplies and services		412	348	149		658	825	2,392
Third Party Payments			698	12,351		16,872	6,095	36,016
Transfer payments			88	288	100,865	1,178	1,632	104,051
Total Controllable expenditure	0	639	3,845	15,812	100,992	26,298	18,864	166,450
Government grants			-383	-12,448	-100,969	-16,312	-620	-130,732
Other grants, reimbursements and contributions				-1,239		-306	-53	-1,598
External Fees, Charges and Receipts				-166	-8	-98	-192	-464
Internal Recharges (Income)				-465	-23	-1,788		-2,276
Total income	0	0	-383	-14,318	-101,000	-18,504	-865	-135,070
Net Controllable Expenditure	0	639	3,462	1,494	-8	7,794	17,999	31,380
Capital financing			75	74	4,029	55	23	4,256
Support services		-20	884	958	445	2,131	2,342	6,740
Total Uncontrollable Expenditure	0	-20	959	1,032	4,474	2,186	2,365	10,996
Net Budget	0	619	4,421	2,526	4,466	9,980	20,364	42,376

Movements from 2014-15 to 2015-16

	Business Support	Management	Early Intervention Services	Commissioning & Schools	Schools	Special Needs	Targeted Services	Total
	£000	£000	£000	£000	£000	£000	£000	£000
2014-15 Net budget	2,347	2,658	5,982	3,524	4,645	10,065	19,384	48,605
Virement/restructuring	-2,347	-1,927	-85	87	36	27	-274	-4,483
Inflation		247	103	37		117	258	762
Investment						82	1,046	1,128
Efficiencies		-15	-1,186	-810			-200	-2,211
Terms and Conditions Savings							-24	-24
Other		-280		-51		100	200	-31
SSCs		-64	-388	-252	-188	-214	-19	-1,125
Capital financing			-5	-9	-27	-197	-7	-245
2015-16 Net budget	0	619	4,421	2,526	4,466	9,980	20,364	42,376

Objective Analysis 2015-2016

Sum of total	division									
	Director of Resources	Finance & Assurance	HRD & Shared Services	Legal & Governance	Procurement	Strategic Commissioning	IT & BTP	Access Harrow	Revenue & Benefits	Grand Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Employee	517	6,081	2,485	4,548	860	1,748	716	4,049	3,091	24,095
Premises	0	0	1	16	0	0	0	38	31	86
Transport	2	25	2	13	4	3	0	11	3	63
Supplies & Services	516	4,231	348	1,478	629	948	818	414	11,401	20,783
third party payments	0	20	147	4	0	3	6,753	85	30	7,042
Transfer Payments	0	0	32	0	0	0	0	0	149,932	149,964
Total Controllable expenditure	1,035	10,357	3,015	6,059	1,493	2,702	8,287	4,597	164,488	202,033
Government Grants	0	-5	0	-1	0	0	0	0	-152,751	-152,757
Other Grants, Reimbursements & Contributions	0	-127	0	0	0	0	0	-59	-500	-686
Customer & Client Receipts	0	-96	-10	-909	0	-192	0	-479	-40	-1,726
Recharges	0	-694	-1,223	-1,981	-601	-442	-211	0	0	-5,152
Total Income	0	-922	-1,233	-2,891	-601	-634	-211	-538	-153,291	-160,321
Expenditure	1,035	9,435	1,782	3,168	892	2,068	8,076	4,059	11,197	41,712
Capital Charges	0	31	210	11	83	11	3,342	754	180	4,622
Support services	401	-4,018	-2,084	-666	-975	-1,770	-11,418	-4,257	2,424	-22,363
Total Uncontrollable	401	-3,987	-1,874	-655	-892	-1,759	-8,076	-3,503	2,604	-17,741
Net Budget	1,436	5,448	-92	2,513	0	309	0	556	13,801	23,971

Movements from 2014-15 to 2015-16

	Director of Resources	Finance & Assurance	HRD & Shared Services	Legal & Governance	Procurement	Strategic Commissioning	IT & BTP	Access Harrow	Revenue & Benefits	Grand Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	2014-15 Net budget	744	5,802	2	2,615	35	1,653	50	705	13,261
Inflation	10	94	76	165	28	54	22	124	102	675
Virement/restructuring	2	-176	-45	-29	-55	-10	-371	70	32	-582
Terms & Conditions Savings	0	0	0	-4	0	0	0	-22	0	-26
Investment	500	0	0	0	0	0	0	0	450	950
Efficiencies	-251	-500	-864	-230	-50	-377	-563	-300	-599	-3,734
Inflation	216	0	0	0	0	0	0	0	0	216
Other	182	0	0	4	0	7	0	0	705	898
Capital financing	0	-10	-447	6	0	-50	165	-99	-345	-780
SSCs	33	238	1,186	-14	42	-968	697	78	195	1,487
2015-16 Net budget	1,436	5,448	-92	2,513	0	309	0	556	13,801	23,971