

# **Performance and Finance Scrutiny Sub-Committee**

## **TABLED DOCUMENTS**

**DATE: Thursday 27 November 2014**

8. SCHOOL EXPANSION PROGRAMME (Pages 1 - 6)



## Children's Capital Projects Team - Programme Overview

Programme Name	Progress Update	Programme RAG Status
<b>SEP 1 Status</b>	Delivery of overall programme is under control with some outstanding issues	
<b>Time</b>	Two projects have been delivered, but the remaining project is behind schedule and the programme has slipped.	
<b>Cost</b>	Final accounts for the completed projects to be agreed.	
<b>Resources</b>	There have been issues raised in relation to the quality of workmanship and the high turnover of on-site management which Keepmoat are addressing.	
<b>Issue</b>	Outstanding issues need to be resolved to complete the programme.	
<b>Risk</b>	All risks are under control.	
<b>SEP 2 Status</b>	There have been some issues which could delay the overall delivery of the programme.	
<b>Time</b>	Project on site start dates have been pushed back, but programme is still scheduled to be substantially completed for September 2015.	
<b>Cost</b>	AMPs have been received and are being analysed by the cost consultants.	
<b>Resources</b>	There have been issues with subcontractors and the appointment of on-site managers which Keepmoat are addressing.	
<b>Issue</b>	Need to close 8 AMPs within the next two weeks.	
<b>Risk</b>	Completion dates confirmed by September 2015.	
<b>SEP2 / SEN Expansion Status</b>	There have been some issues which could delay the overall delivery of the project.	
<b>Time</b>	Project start dates have been pushed back but programme is still scheduled to be completed for September 2015.	
<b>Cost</b>	AMPs have come in slightly over budget. Currently being reviewed.	
<b>Resources</b>	Projects are fully resourced.	
<b>Issue</b>	All issues are being managed as they arise. PFI issues over sign off by the SPV.	
<b>Risk</b>	All risks are under control.	
<b>SEP 3 Status</b>	Programme to be fully planned for 5 expansions 2015/16.	
<b>Time</b>	Schools have been identified and scheme is being planned.	
<b>Cost</b>	Feasibility/scoping costs budgeted for 2014/15. Future costs subject to Council approvals.	
<b>Resources</b>	Projects are fully resourced.	
<b>Issue</b>	All issues are under control.	
<b>Risk</b>	All risks to be determined during the feasibility stage.	
<b>PSBP 1 Status</b>	EFA are managing the overall programme. Four feasibility studies due for consideration on 19/11/2014.	
<b>Time</b>	Projects are on track for completion by December 2017. See issues.	
<b>Cost</b>	Costs to be managed by the EFA.	
<b>Resources</b>	Projects are fully resourced. Sample school to be agreed.	
<b>Issue</b>	All issues are under control of the EFA. Issue with Vaughan, Marlborough and Salvatorian over delivery. Timescales due December 2015, will not be achieved.	
<b>Risk</b>	All risks are under control of the EFA.	
<b>PSBP 2 Status</b>	4 applications have been submitted to the EFA who will manage the overall programme.	
<b>Time</b>	Projects are on track, EFA feedback due Dec 2014. Clarity over timing of any projects may cause issues.	
<b>Cost</b>	Predicted and confirmed costs to be managed by the EFA. The Council may consider further expansions to schools depending on timescales and programming.	
<b>Resources</b>	Projects are fully resourced.	
<b>Issue</b>	No issues at present.	
<b>Risk</b>	Risk that delivery by EFA does not match Council requirements.	

RAG Risk Profiles			
	Green	Amber	Red
<b>Project Status</b>	Project on schedule to deliver the agreed benefits	The project has encountered some issues which could effect the delivery of overall benefits within agreed time, cost and resources.	Delivery of overall benefits within agreed time, cost and resources is presently threatened
<b>Time</b>	The project is delayed by 1 week or under	The project is delayed by 1 week - 8 weeks	The project is delayed by 8 weeks or over
<b>Cost</b>	Predicted costs are on track & within budget	Predicted cost are up to 5% over/under budget	Predicted cost are in excess of 5% over/under the budget
<b>Resources</b>	The project is fully resourced	A lack of human resources exist which will impact successful delivery if not addressed	Lack of human resources is impacting successful delivery and needs to be addressed immediately
<b>Issue</b>	All issues under control and none outstanding requiring board attention	Outstanding issues which could impact overall delivery and require project board attention	Outstanding issues which will impact the overall delivery require URGENT board attention
<b>Risk</b>	All risks are under control and none outstanding require board attention	Risks that have a medium probability of occurring and will have a medium impact on the project and require project board attention if there is no change or is increasing	Risks that have a high or medium probability and impact if they occur and require the project board attention

RAG Risk Profiles

	Green	Amber	Red
<b>Project Status</b>	Project on schedule to deliver the agreed benefits	The project has encountered some issues which could effect the delivery of overall benefits within agreed time, cost and resources.	Delivery of overall benefits within agreed time, cost and resources is presently threatened
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<b>Issue</b>	All issues under control and none outstanding requiring board attention	Outstanding issues which could impact overall delivery and require project board attention	Outstanding issues which will impact the overall delivery require URGENT board attention
<b>Risk</b>	All risks are under control and none outstanding require board attention	Risks that have a medium probability of occurring and will have a medium impact on the project and require project board attention if there is no change or is increasing	Risks that have a high or medium probability and impact if they occur and require the project board attention

## SEP2 Project Overview

School	Progress Update	Risk Rating	Budget (January 2014)	AMP Agreed
Belmont	Project is on site and construction work has started. Work has been delayed due to unforeseen foundations found in the ground from a previous building. Foundations are being removed and the existing building is being underpinned.			Yes
Bentley Wood including SEN	Project is on site and underway with sufficient time to deliver. Piling work is underway for the sports hall and the project remains on programme. Funding agreement to be completed with the school.			Yes
Cannon Lane	Project is on site. Ground works have started and the piling has been completed. Ground slab is to be installed after which the steel frame work will commence.			Yes
Earlsmead (SEN)	This period we have agreed programme, site set-up and construction phase plan. The AMP is 95% agreed with the main G2 order to be placed. Site set up has been planned to take place before Christmas ready for a 5th January start.			No
Elmgrove	Contract documents have been completed and agreed. Main construction work will begin on site in December.			Yes
Grange	Project is currently on hold as it is part of the Priority School Building Programme, phase 2 submission. Application announcement from the EFA is due late December, early January 2015.			Yes
Kenmore Parks	Project is on site and construction work has started. Ground works are complete and the piling is underway.			No
Kingsley (SEN/PFI)	The main construction work has not started, but is on programme to start in January 2015. The PFI variation needs to be finalised and signed plus placing the necessary orders with the contractor.			Yes
Newton Farm	Agree Maximum Price (AMP) has been received and being reviewed. The next stage is to agree and sign off the AMP, so the contractor can begin mobilisation.			No
Norbury	Preconstruction enabling works have been completed. Contractor has begun onsite mobilisation.			Yes
Pinner Wood	Kitchen completion delayed until February 2015. Construction phase - no key actions/ decisions, on-going programme and progress monitoring.			Yes
Shaftesbury (SEN)	The project has progressed with part demolition of the boiler house, underpinning of staff room, temporary reception room installed and ground worker commencing works. The main works, AMP is now agreed subject to placing the main construction contract. The next period will see the main G2 order placed and the completion of the ground works and piling.			No
St John Fisher	Value engineering of contractor proposals for AMP. Sign off of AMP outstanding. Contractor mobilisation on site, with precommencement agreement.			No
West Lodge (SEN)	This period we have an agreed programme, site set up, set date, relocation of BT equipment and construction phase plan. The AMP is 95% agreed and will be concluded in the next 7 days. The next period will see the completion of the AMP and placing of the G2 order plus site set up before Christmas, ready for a January 2015 start.			No
Whitchurch	Works planned to start on site. No precommencement agreement and AMP has not been agreed.			No
Woodlands & Camrose (SEN/PFI)	The design is complete and the AMP is 95% agreed subject to placing orders and concluding the PFI variation. The PFI variation is running slowly and we do carry some risk of not being in place prior to start on site 5th January 2015. The PFI variation needs to be finalised and signed plus placing the necessary orders with the contractor.			No
<b>Total:</b>			£ 41,280,000.00	