

Part 3A

Terms of Reference of Council, the Cabinet, Portfolio Holders, Committees and Sub-Committees of the Council, Advisory Panels of the Cabinet and Consultative Forums

General Index

	Page No.
A	
Appeals Committee (Council)	3 - 4
C	
Cabinet	3 - 30
Call-In Sub-Committee (Overview and Scrutiny Committee)	3 - 18
Call-In Sub-Committee – Education (Overview and Scrutiny Committee)	3 - 19
Chief Officers' Employment Panel (Licensing and General Purposes Committee)	3 - 15
Corporate Parenting Panel (Cabinet)	3 - 38
Council	3 -1
E	
Employees' Consultative Forum (Cabinet)	3 – 43
G	
Governance, Audit, Risk Management and Standards Committee (Council)	3 – 4
H	
Harrow Business Consultative Advisory Panel (Cabinet)	3 – 40
Health and Wellbeing Board (Council)	3 – 9
Health and Social Care Sub-Committee (Overview and Scrutiny)	3 – 19
I	
Independent Panel (Council)	3 -14

	Page No.
J	
Joint Arrangements	3 – 46
L	
Licensing and General Purposes Committee (Council)	3 – 14
Licensing Panel (Licensing and General Purposes Committee)	3 – 16
M	
Major Developments Panel (Cabinet)	3 – 40
N	
North West London Joint Health Overview and Scrutiny Committee (Joint Arrangements)	3 – 56
O	
Overview and Scrutiny Committee (Council)	3 – 17
P	
Pension Board (Council)	3 – 21
Pension Fund Committee (Council)	3 – 26
Performance & Finance Sub-Committee (Overview & Scrutiny Committee)	3 – 20
Personnel Appeals Panel (Licensing and General Purposes Committee)	3 – 17
Planning Committee (Council)	3 – 27
Portfolio Holders	3 – 31
S	
Social Services Appeals Panel (Licensing and General Purposes Committee)	3 – 17
Standing Advisory Council for Religious Education (Statutory Committee)	3 – 28
T	
Traffic and Road Safety Advisory Panel (Cabinet)	3 – 41
W	
West London Economic Prosperity Board (Joint Arrangements)	3 – 45