

**Outline Capital Bids 2016/17 to 2019/20**

Project Title	2016/17			2017/18			2018/19			2019/20			TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
<b>Resource Directorate</b>															
<b>Ongoing refresh &amp; enhancement of ICT</b> 'Replacement, upgrades and enhancements to applications, infrastructure and end user devices, not included within the agreed supplier service charges or transformation programme	2,000	0	2,000	2,000	0	2,000	2,000	0	2,000	5,000	0	5,000	11,000	0	11,000
<b>IT BTP Refresh</b> 'Refresh of hardware for past BTP projects as included in original project cost models. Ongoing benefits realised through original implementation are dependent upon systems continuing to function.	300	0	300		0	0		0	0		0	0	300	0	300
<b>Sub Total Transformation &amp; Technology</b>	<b>2,300</b>	<b>0</b>	<b>2,300</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>11,300</b>	<b>0</b>	<b>11,300</b>
<b>Transforming Financial Management</b> Enhanced reporting and system integration	270		270	250		250							520		520
<b>HR Shared Service</b> 'This scheme will invest in ICT systems to enable the sharing of the Council's HR Services including HR case work, employee relations, payroll and HR administration with Buckinghamshire County Council. The shared service will maintain and improve services to both Council's and their existing customers e.g. schools and colleges and is expected to deliver revenue savings for Harrow of £250k	350		350										350		350
MyHarrow Account & Website enhancements and upgrade	540		540										540		540
<b>West London Waste Infrastructure Loan</b> Loan to part finance a new energy from waste facility.	915		915										915		915
<b>Total Resources</b>	<b>4,375</b>	<b>0</b>	<b>4,375</b>	<b>2,250</b>	<b>0</b>	<b>2,250</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>13,625</b>	<b>0</b>	<b>13,625</b>
<b>People Directorate</b>															
<b>Adults</b>															
<b>Reform of Social Care Funding</b> The second phase of the Care Act in relation to the Care Accounts has been delayed until 2020. The originally approved funding is therefore pushed back to 2019/20 pending further guidance on next steps. The funding will be used to support the implementation, including building new information system(s) to support the requirements including self-assessment tools.	0	0	0	0	0	0	0	0	0	250	0	250	250	0	250
<b>Project Infinity</b> Subject to development of commercial business cases, placeholder for potential capital funding for: - Sancroft (PA_9) - funding to support service renegotiation (£150k) - Bedford House (PA_15) - redesign of property to accommodate re-provision from Roxborough (£500k) - MCEP (PA_26) - commercialisation - OCEP (PA_27), Community Wrap (PA_28), TCEP (PA_29) - support for exploration of new commercialisation opportunities	1,650	540	1,110	2,540	540	2,000	1,540	540	1,000	540	540	0	6,270	2,160	4,110

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<b>In-House Residential Establishments</b> Investment to maintain the infrastructure of the Council's internal residential and day care facilities. Requirement ceases post 2018/19 linking to revenue MTFS service re-provision proposals	100	0	100	100	0	100	0	0	0	0	0	0	200	0	200
<b>Total Adults</b>	<b>1,750</b>	<b>540</b>	<b>1,210</b>	<b>2,640</b>	<b>540</b>	<b>2,100</b>	<b>1,540</b>	<b>540</b>	<b>1,000</b>	<b>790</b>	<b>540</b>	<b>250</b>	<b>6,720</b>	<b>2,160</b>	<b>4,560</b>
<b>Schools</b>												0			
<b>SEN Expansion</b> 'There is pressure for special educational needs (SEN) provision places, which will be alleviated in the medium term as additional places will become available from 2015 following successful TBNP applications in accordance with Harrow's Special Schools and SEN Placement Planning Framework. However, in light of the projections and in light of the Government's Special Educational Needs and Disability reform agenda, consideration needs to be given to the next phase of expansion. A time limited task and finish group has been established, which will drive forward work on producing a refresh of the Harrow SEN strategy.	4,200	4,200	0	4,200		4,200	1,680		1,680			0	10,080	4,200	5,880
<b>Bulge Classes</b> The pupil numbers in Harrow have risen rapidly in recent year, particularly at primary intake level. This has given rise to the School Expansion Programme which is covered in other bids. However, until permanently expanded schools are available, the short term measure has been to provide 'bulge classes' in multiple schools across the borough. These are where an additional form of entry are placed in a particular year which then passes through the school without being followed by additional classes.	150	150	0	150		150	150		150	150		150	600	150	450
<b>Capital Maintenance funding estimate 2018-19</b> 'Estimated allocation for Capital Maintenance to contribute to schools capital programme for 2018-19			0			0		2,000	-2,000			0	0	2,000	-2,000
<b>Basic Need funding estimate 2018-19</b> 'Estimated allocation for Basic Need to contribute to schools capital programme for 2018-19			0			0		6,000	-6,000			0	0	6,000	-6,000
<b>Devolved Formula capital</b> 'Devolved Formula capital is an allocation of funding on a formulaic basis based on school census data collected in January each year. Local authorities are required to pass on the funding to each of its maintained schools. Voluntary Aided schools receive their allocation directly from the EFA. Local authorities have no control over this funding	390	390							0			0	390	390	0
<b>Children's Capital Maintenance Programme</b> Proactive and reactive programme of maintenance across the schools estate	1,350	1,350	0	1,350	1,350	0	1,350		1,350	1,350		1,350	5,400	2,700	2,700
<b>Primary Expansion Phase 4</b> Phase 4 primary expansion programme, requiring additional forms of entry. This phase will cover September 2017 and September 2018. These are likely to be expensive solutions as we have already expanded the schools with simpler solutions.			0	2,935	2,132	803	1,680		1,680			0	4,615	2,132	2,483

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<b>Primary Expansion Phase 3 - 5 schools</b> Phase 3 will deliver 5 additional Reception forms of entry by September 2016 at expanded schools.	9,555	9,555	0	1,580	150	1,430			0			0	11,135	9,705	1,430
<b>Secondary Expansion</b> The growth in demand for primary places will progress to secondary schools and it is projected that there will be a shortfall of Year 7 places from 2018. Additional capacity has been secured through the expansion of two schools, Bentley Wood and Whitefriars and the permanent location of Avanti House will contribute to an overall increase in places. In addition, a further 6 forms of entry has been secured through the successful free school bid opening on the Heathfield School site. However, there will still be a shortfall of places from September 2020 rising to approx. 13 forms of entry in September 2023.	525		525	5,250		5,250	5,250		5,250	2,625		2,625	13,650	0	13,650
<b>Total Schools</b>	<b>16,170</b>	<b>15,645</b>	<b>525</b>	<b>15,465</b>	<b>3,632</b>	<b>11,833</b>	<b>10,110</b>	<b>8,000</b>	<b>2,110</b>	<b>4,125</b>	<b>0</b>	<b>4,125</b>	<b>45,870</b>	<b>27,277</b>	<b>18,593</b>
<b>Total People directorate</b>	<b>17,920</b>	<b>16,185</b>	<b>1,735</b>	<b>18,105</b>	<b>4,172</b>	<b>13,933</b>	<b>11,650</b>	<b>8,540</b>	<b>3,110</b>	<b>4,915</b>	<b>540</b>	<b>4,375</b>	<b>52,590</b>	<b>29,437</b>	<b>23,153</b>
<b>Community Directorate</b>															
<b>Environmental Services</b>															
<b>Flood Defence</b> Renewal of ageing drainage infrastructure to reduce the risk of flooding impact on residents, properties and business continuity.	300		300	300		300	300		300	300		300	1,200		1,200
<b>Waste &amp; Recycling</b> Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential developments within the borough. On-going improvement works at CA site.	200		200	200		200	200		200	200		200	800		800
<b>Highway Programme</b> Renewal and replacement of highways and footways.	4,750		4,750	4,700		4,700	4,700		4,700	5,400		5,400	19,550		19,550
<b>Highway Drainage</b> Improvements to critical drainage areas identified in Surface Water Management Plan as required by The Flood & Water Management Act 2010.	200		200	200		200	200		200	200		200	800		800
<b>Local Implementation Plan (LIP) including CPZ schemes</b> Implementation of the Mayor of London's Transport Strategy as well as Harrow's Transport Local Implementation Plan & parking management programmes.	2,300	2,000	300	2,300	2,000	300	2,300	2,000	300	2,300	2,000	300	9,200	8,000	1,200
<b>Parks Infrastructure</b> Prioritise parks infrastructure which are most in need of repair in order to provide safe access and use of facilities for all.	675		675	675		675	675		675	675		675	2,700		2,700
<b>Street Lighting</b> Replacement of aged and dangerous lighting columns as well as investment in new lighting to support Climate Change strategy and to provide variable lighting solutions.	3,000		3,000	1,500		1,500	1,500		1,500	1,500		1,500	7,500		7,500
<b>Corporate Accommodation</b> Improvements to corporate buildings to provide a safe and secure environment in which to operate its business.	231		231	155		155	155		155	155		155	696		696

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<b>High Priority Planned Maintenance</b> Improvements to corporate properties (excluding schools) to ensure that they are in a safe condition for occupants.	575		575	400		400	600		600	600		600	2,175		2,175
<b>Carbon Reduction</b> Provision of retro-fit energy efficiency measures in corporate buildings.	300		300	300		300	100		100	100		100	800		800
<b>Replacement of Parks litter bins</b>	65		65	65		65	65		65	0		0	195		195
<b>Green Grid Programme</b> Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces.	293	143	150	293	143	150	293	143	150	293	143	150	1,172	572	600
<b>Harrow on the Hill Station</b> Improvements to the station and surrounding area to create step free access	2,000	2,000	0	12,000	12,000	0	11,000	8,000	3,000			0	25,000	22,000	3,000
<b>Green Gym / Play Equipment</b> Installation of outdoor gym equipment within parks to promote health and well being.	50		50	50		50	50		50	50		50	200		200
<b>CCTV Cameras and equipment at depot</b> Installation of parking enforcement cameras at certain locations where it is permissible to capture contraventions by cameras following Deregulation Bill. Upgrade of CCTV equipment and facilities at the depot.	150		150	150		150	150		150	150		150	600		600
<b>Purchase of Trade Waste Bins</b> Purchase of bins to support expansion of business as part of Project Phoenix	400		400	200		200	100		100				700		700
<b>Car parks Infrastructure</b> Improvement to car parking facilities to comply with H&S requirements and to commercialise council owned car parks.	20		20	20		20	20		20	20		20	80		80
<b>Total Environmental Services</b>	<b>15,509</b>	<b>4,143</b>	<b>11,366</b>	<b>23,508</b>	<b>14,143</b>	<b>9,365</b>	<b>22,408</b>	<b>10,143</b>	<b>12,265</b>	<b>11,943</b>	<b>2,143</b>	<b>9,800</b>	<b>73,368</b>	<b>30,572</b>	<b>42,796</b>
<b>Community &amp; Culture</b>															
<b>Leisure &amp; Libraries Capital Infrastructure 14-18</b> - Capital to be invested in a targeted programme to improve the infrastructure of the Council's leisure and library facilities. There is a high risk, particularly with Harrow Leisure Centre, that failure to maintain the infrastructure will inevitably lead to a building closure if a major fault occurs and be a risk to leisure income. The libraries' self service kiosks will also need to be refreshed by 2016-17 (including software upgrade).	300	0	300	150	0	150	150	0	150	150	0	150	750	0	750
<b>Central Library Refit &amp; Library Refurbishments</b> - As part of the town centre regeneration scheme on College Road, majority of funding will come from CIL.	0	0	0	1,500	1,000	500	0	0	0	0	0	0	1,500	1,000	500
<b>Headstone Manor</b> - Assumptions around the S106 funding are still under negotiation and the timing of delivery cannot yet be confirmed. This assumes that further Council funding will be required.	5,190	4,620	570	0	0	0	0	0	0	0	0	0	5,190	4,620	570
<b>Harrow Arts Centre</b> - A new extension to the Elliott Hall to replace the existing one, containing a 240 seat, 2 screen independent cinema, lettable spaces, new box office and café/bar area etc. This is expected to generate the revenue income which will see the facility become self sustaining within 2 years. External funding target to be raised by new Trust.	3,800	2,800	1,000	0		0	0		0	0		0	3,800	2,800	1,000

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<b>Total Community &amp; Culture</b>	9,290	7,420	1,870	1,650	1,000	650	150	0	150	150	0	150	11,240	8,420	2,820
<b>Housing General Fund</b>															
<b>Better Care Fund - Disabled Facilities Grant</b> - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes	1,500	650	850	1,500	650	850	1,500	650	850	1,500	650	850	6,000	2,600	3,400
<b>Improvement Grants</b> - Grants to private landlords to improve the condition of their properties, generally in exchange for a lease agreement	70	0	70	70	0	70	70	0	70	70	0	70	280	0	280
<b>Empty Properties Grants</b> - Grants to help bring empty properties back into use, generally in exchange for nomination rights for a period of time	400	150	250	400	150	250	400	150	250	400	150	250	1,600	600	1,000
<b>Property Purchase Initiative</b> - Purchase of 100 properties on the open market for the Council to use as Temporary Accommodation. This will provide better quality housing for families currently housed in short-term unsatisfactory Bed & Breakfast accommodation, and in doing so will reduce the overall net cost to the Council. £7.5m is estimated to be spent in 2015-16, but will need to be slipped if this is not possible.	15,000		15,000	7,500		7,500			0			0	22,500	0	22,500
<b>Total Housing General Fund</b>	16,970	800	16,170	9,470	800	8,670	1,970	800	1,170	1,970	800	1,170	30,380	3,200	27,180
<b>Total Community Directorate</b>	41,769	12,363	29,406	34,628	15,943	18,685	24,528	10,943	13,585	14,063	2,943	11,120	114,988	42,192	72,796
<b>Regeneration - Existing Programme only</b>															
<b>Regeneration programme</b> - feasibility work to develop options for taking forward regeneration sites.	250		250	250		250	250		250				750	0	750
<b>Wealdstone site assembly</b> - purchase of properties to enable the construction of a new Civic Centre to commence.	10,075		10,075										10,075	0	10,075
<b>Gayton Road Development</b> - purchase of affordable housing produced as part of the development. Phasing to be confirmed	1,000		1,000	14,000		14,000							15,000	0	15,000
<b>Haslam House redevelopment</b> - demolition of the existing ex-children's home and replacement with new-build rented housing.	4,850		4,850										4,850	0	4,850
<b>Total Regeneration</b>	16,175	0	16,175	14,250	0	14,250	250	0	250	0	0	0	30,675	0	30,675
<b>Cross Cutting Investment in Infrastructure</b>	5,000		5,000										5,000		5,000
<b>Total General Fund</b>	85,239	28,548	56,691	69,233	20,115	49,118	38,428	19,483	18,945	23,978	3,483	20,495	216,878	71,629	145,249
<b>Housing Revenue Account capital programme</b> - Continued investment in the Council's existing housing stock, as well as the commencement of a programme of new build housing	23,850	1,565	22,285	15,238	1,018	14,220	9,139	70	9,069	9,139	70	9,069	57,366	2,723	54,643
<b>Total General Fund + HRA</b>	109,089	30,113	78,976	84,471	21,133	63,338	47,567	19,553	28,014	33,117	3,553	29,564	274,244	74,352	199,892